

BARU



2026 YEAR
PERFORMANCE
PROGRAM

BARTIN UNIVERSITY
PERFROMANCE PLAN
2026



DEPARTMENT OF STRATEGY DEVELOPMENT

CONTENTS

DEPARTMENT OF STRATEGY DEVELOPMENT.....	II
<i>CONTENTS</i>	I
LIST OF TABLES.....	II
LIST OF FIGURES.....	II
FORWARD BY THE RECTOR	IV
I. GENERAL INFORMATION	1
A-Authority, Duties and Responsibilities	1
B- Organizational Structure	3
ACADEMIC AND ADMINISTRATIVE ORGANIZATIONAL STRUCTURE OF THE UNIVERSITY	6
Figure 1. Academic Organizational Chart	6
2. Administrative Organizational Chart.....	7
C- Physical Resources	8
1.1. Bartın University Ağdacı Campus Area	8
Table 13. Library Resources.....	25
D-Human Resources.....	26
Student NumbersE-OTHER ISSUES.....	27
Table 16. Student Numbers	27
II. PERFORMANCE INFORMATION	32
A- Fundamental Policies and Priorities.....	32
B. STRATEGIC OBJECTIVES AND TARGETS.....	36
C. Relationship Between Sub-Program Objectives and the Strategic Plan.....	37
III. PERFORMANCE INFORMATION OF BARTIN UNIVERSITY	38
OPERATING COSTS TABLE	43
TABLE OF ACTIVEASSETS.....	46
OPERATING COSTS TABLE	50
OPERATING COSTS TABLE	64
OPERATING COSTS TABLE	66
OPERATING COSTS TABLE	67
OPERATING COSTS TABLE	68
OPERATING COSTS TABLE	69
OPERATING COSTS TABLE	77
OPERATING COSTS TABLE	79
OPERATING COSTS TABLE	80

OPERATING COSTS TABLE	81
OPERATING COSTS TABLE	82
OPERATING COSTS TABLE	83
OPERATING COSTS TABLE	84
OPERATING COSTS TABLE	85
OPERATING COSTS TABLE	86
OPERATING COSTS TABLE	87
OPERATING COSTS TABLE	88
OPERATING COSTS TABLE	89
OPERATING COSTS TABLE	90
OPERATING COSTS TABLE	91
IV. TOTAL RESOURCE NEEDS OF THE ADMINISTRATION.....	92

LIST OF TABLES

Table 1. Physical Status and Infrastructure of Ağdacı Campus	10
Table 2. Physical Status and Infrastructure of Kurucaşile Vocational School Campus and Ulus Vocational School Campus	11
Table 3. Kutlubey Yazıcılar Campus	15
Table 4. Buildings Under Construction.....	15
Table 5. Educational Facilities	16
Table 6. Dining Halls, Canteens and Cafeterias	16
Table 7. Guesthouse and Staff Housing	17
Table 8. Meeting and Conference Halls	17
Table 9. Sports Facilities.....	17
Table 10. Service Areas	18
Table 11. Storage and Archive Areas.....	18
Table 12. Information and Technological Resources	24
Table 13. Library Resources.....	25
Table 14. Number of Filled and Vacant Academic Positions by Title	26
Table 15. Distribution of Administrative Staff (Filled and Vacant Positions).....	26
Table 16. Number of Students	27
Table 17. Number of Graduate Institute Students	30
Table 18. Number of Distance Education Students	31
Table 19. Total Number of Students	31

LIST OF FIGURES

Figure 1. Academic Organizational Chart.....	6
Figure 2. Administrative Organizational Chart.....	7



FORWARD BY THE RECTOR

Bartın University was established by Law No. 5765 dated 22 May 2008, and its initial budget came into effect upon its enactment in 2009.

Law No. 5018 on Public Financial Management and Control, which constitutes the legal framework of the reforms carried out in the field of public financial management, has brought to the forefront the principles of effective, economical, and efficient use of public resources, as well as fiscal transparency and accountability. In order to ensure the implementation of these principles, the program-based budgeting approach has been adopted to enhance the effectiveness of the performance-based budgeting system, which is one of the fundamental methods and instruments incorporated into our public financial management system. In accordance with Article 9 of Law No. 5018 on Public Financial Management and Control, the Regulation on Performance Programs, the Performance Program Preparation Guide, and the Program Budget Guide have been taken as a basis. Furthermore, the 2024/7 Circular on Savings Measures has been duly considered, and our University's 2026 Performance Program has been prepared with a commitment to maximum fiscal prudence.

The 2026 Performance Program includes the programs determined by the Presidency of Strategy and Budget, the related sub-programs, performance indicators, and planned activities. These activities are projected to be financed through the University's budgetary allocations as well as external funding sources. I would like to extend my sincere gratitude to the personnel of the Strategy Development Department who diligently contributed to the preparation and completion of our University's Performance Program. I hereby respectfully submit this document for the information of the public and relevant institutions and organizations.

Prof. Dr. Ahmet AKKAYA

Rector

I. GENERAL INFORMATION

A-Authority, Duties and Responsibilities

Bartın University was established by Law No. 5765 dated 22 May 2008. The University comprises nine faculties—Faculty of Forestry, Faculty of Letters, Faculty of Education, Faculty of Science, Faculty of Economics and Administrative Sciences, Faculty of Theology, Faculty of Engineering, Architecture and Design, Faculty of Health Sciences, and Faculty of Sports Sciences—along with one Graduate School, one School of Foreign Languages, four Vocational Schools (Bartın Vocational School, Ulus Vocational School, Bartın Organized Industrial Zone Vocational School, and Vocational School of Health Services), and 15 application and research centers. The University continues to carry out its educational and academic activities through these units.

Pursuant to Article 12 of Law No. 2547 on Higher Education, the duties of higher education institutions are as follows:

- ❖ To provide education and instruction at various levels based on secondary education, conduct scientific research, publication, and consultancy services in line with the needs of society and the principles and objectives of development plans, within a framework grounded in contemporary civilization and educational principles;
- ❖ To utilize their specialized expertise and financial resources rationally, efficiently, and economically, and in accordance with national education policies, development plans, and the plans and programs formulated by the Council of Higher Education, to educate the qualified workforce required by the country in necessary fields and numbers;
- ❖ To disseminate scientific knowledge that enhances the living standards of Turkish society and enlightens public opinion through oral, written, and other communication channels;
- ❖ To contribute to the education of society—particularly in the areas of industrialization and modernization in agriculture—through formal, non-formal, continuing, and open education;
- ❖ To address issues concerning the scientific, cultural, social, and economic advancement of the country by conducting teaching and research activities in cooperation with other institutions; to submit recommendations to public institutions; to present research outcomes for the benefit of society; and to carry out requested examinations and research by public bodies, reporting findings and recommendations accordingly;
- ❖ To take necessary measures, within the scope of an educational mobilization, to support institutions that provide formal, non-formal, continuing, and open education services;
- ❖ To contribute to the development of agriculture and industry within their respective regions by training qualified professionals responsive to local needs; to support modernization and increased productivity in industry, agriculture, health services, and other sectors; to design, implement, and participate in relevant programs and initiatives; to cooperate with related institutions; and to propose solutions to environmental challenges.

- ❖ To produce, develop, utilize, and disseminate educational technologies.
- ❖ To develop the principles and procedures governing practice-oriented higher education; to establish and efficiently operate revolving fund enterprises; and to make the necessary arrangements for the advancement and effective implementation of these activities.



B- Organizational Structure

The organizational structure of our university, comprising academic and administrative units, is outlined below:

Faculties

- ❖ Faculty of Forestry
- ❖ Faculty of Letters
- ❖ Faculty of Education
- ❖ Faculty of Science
- ❖ Faculty of Economics and Administrative Sciences
- ❖ Faculty of Theology
- ❖ Faculty of Engineering, Architecture and Design
- ❖ Faculty of Health Sciences
- ❖ Faculty of Sport Sciences

Institutes

- ❖ Institute of Graduate Education

Schools

- ❖ School of Foreign Languages

Vocational Schools

- ❖ Bartın Vocational School of Health Services
- ❖ Ulus Vocational School
- ❖ Bartın Vocational School
- ❖ Bartın Organized Industrial Zone Vocational School

Application and Research Centers

- ❖ Archaeology Application and Research Center
- ❖ Bartın and Its Region History and Cultural Studies Application and Research Center
- ❖ Child Education Application and Research Center
- ❖ Women and Family Studies Application and Research Center
- ❖ Career Planning Application and Research Center
- ❖ Central Research Laboratory Application and Research Center
- ❖ Preschool Education Application and Research Center

- ❖ Forest Products Application and Research Center
- ❖ Psychological Counseling and Guidance Application and Research Center
- ❖ Sports Education Application and Research Center
- ❖ Continuing Education Application and Research Center
- ❖ Distance Education Application and Research Center
- ❖ Renewable Energy Application and Research Center
- ❖ Special Education Application and Research Center
- ❖ Turkish Language Teaching Application and Research Center

Administrative Units

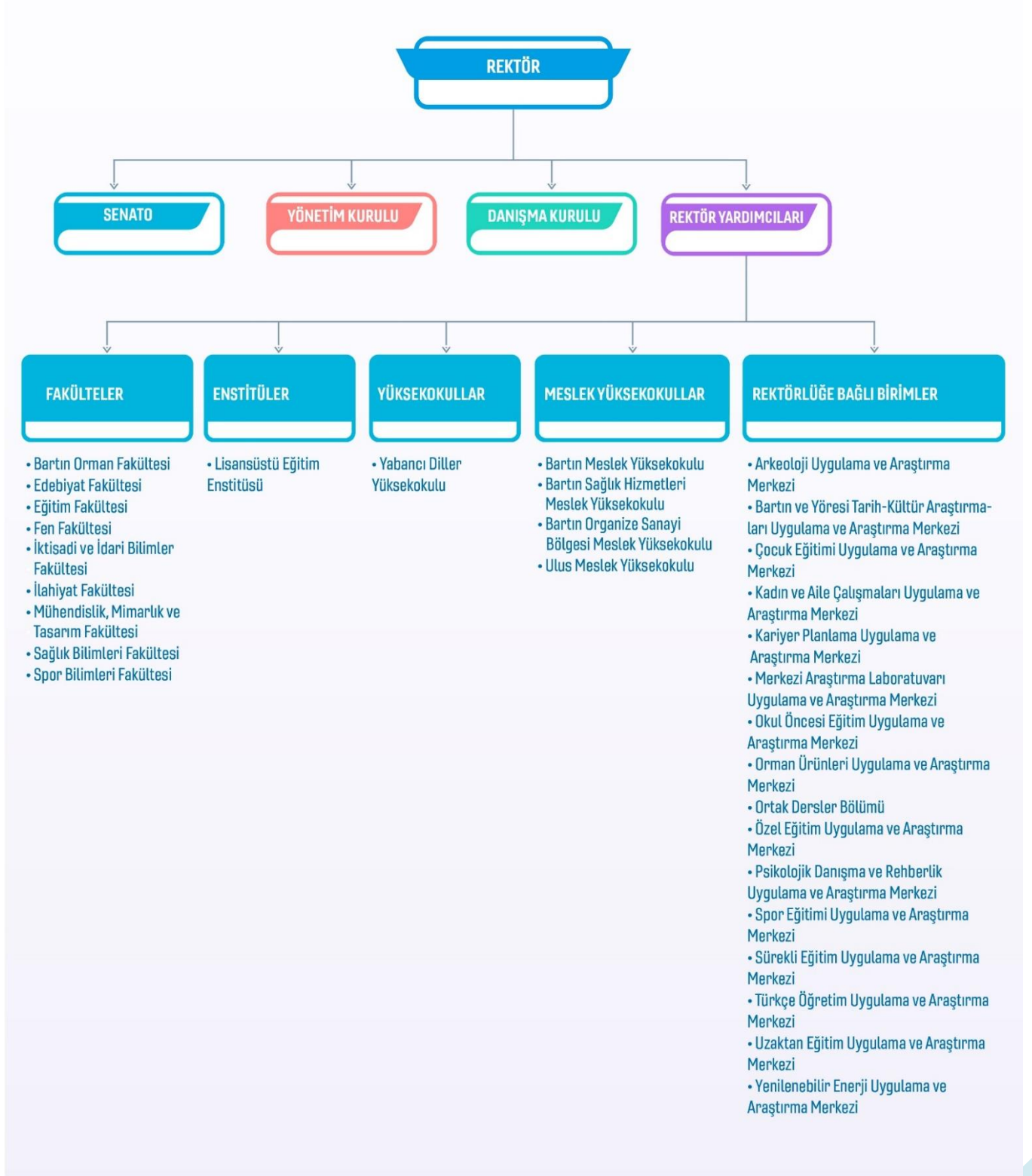
- ❖ Internal Audit Unit
- ❖ Secretary General's Office
- ❖ Legal Counsel's Office
- ❖ Department of Information Technologies
- ❖ Department of Administrative and Financial Affairs
- ❖ Department of Library and Documentation
- ❖ Department of Student Affairs
- ❖ Department of Personnel Affairs
- ❖ Department of Health, Culture and Sports
- ❖ Department of Strategy Development
- ❖ Department of Construction and Technical Affairs
- ❖ Revolving Fund Directorate
- ❖ Economic Enterprise Directorate
- ❖ Private Secretariat Directorate

Coordinators

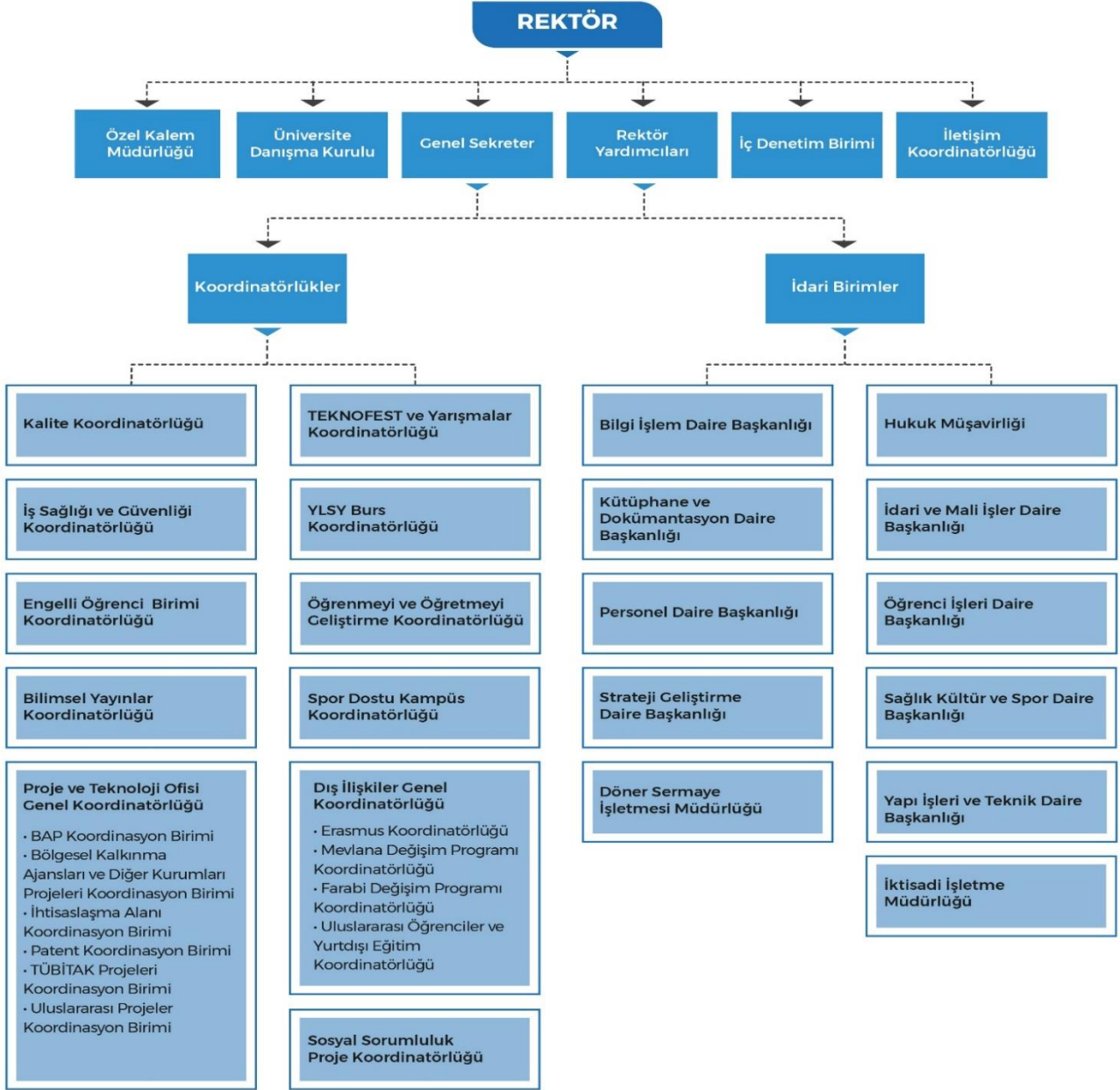
- ❖ Quality Coordinatorship
- ❖ TEKNOFEST and Competitions Coordinatorship
- ❖ Disability Support Unit Coordinatorship
- ❖ Communications Coordinatorship
- ❖ Occupational Health and Safety Coordinatorship
- ❖ YLSY Scholarship Coordinatorship
- ❖ Social Responsibility Projects Coordinatorship
- ❖ Teaching and Learning Development Coordinatorship
- ❖ Scientific Publications Coordinatorship
- ❖ Sports-Friendly Campus Coordinatorship
- ❖ General Coordinatorship of External Relations
 - Erasmus Coordinatorship
 - Mevlana Exchange Program Coordinatorship
 - Farabi Exchange Program Coordinatorship
 - International Students and Overseas Education Coordinatorship
- ❖ General Coordinatorship of the Project and Technology Office
 - Scientific Research Projects (BAP) Coordination Unit
 - Coordination Unit for Projects of Regional Development Agencies and Other Institutions
 - Specialization Area Coordination Unit
 - Patent Coordination Unit
 - TÜBİTAK Projects Coordination Unit
 - International Projects Coordination Unit

ACADEMIC AND ADMINISTRATIVE ORGANIZATIONAL STRUCTURE OF THE UNIVERSITY

Figure 1. Academic Organizational Chart



2. Administrative Organizational Chart



C- Physical Resources

1. Physical Infrastructure

Bartın University's Ağdacı Campus is located in Ağdacı Neighborhood, approximately 5 km from the city center of Bartın, on a 87,520 m² area owned by the Treasury.

The Ağdacı Campus hosts the Faculty of Forestry, the Faculty of Health Sciences, the School of Foreign Languages, Bartın Vocational School, Bartın Vocational School of Health Services, Yunus Emre Classroom Building, Yahya Kemal Beyatlı Classroom Building, a nursery building, workshops, administrative units, student dormitories, social and sports facilities, and staff housing.

1.1. Bartın University Ağdacı Campus Area



Bartın Vocational School continues its educational activities in the district of Kurucaşile in a 1,391 m² building owned by the municipality. The school operates within the Departments of Motor Vehicles and Transportation Technologies, Travel-Tourism and Entertainment Services, and Transportation Services.

Ulus Vocational School carries out its educational activities in a 3,187 m² building with 11 classrooms. It offers programs in Textile, Clothing, Footwear and Leather; Forestry; Office Services and Secretarial Studies; and Architecture and Urban Planning.



Since the Ağdacı Campus, which was transferred to Bartın University from Zonguldak Bülent Ecevit University, became physically insufficient to accommodate newly established faculties and departments, the need for a new campus emerged. Following comprehensive and meticulous evaluations, on 26 August 2009, a 1,171,032.22 m² area located along the Bartın–Zonguldak highway, within the boundaries of Kutlubey-Yazıcılar and Esenyurt villages, was designated as the Kutlubey Campus of Bartın University.

Table 1. Physical Status and Infrastructure of Ağdacı Campus

AĞDACI CAMPUS AREA	
AĞDACI CAMPUS INDOOR AREAS	
AĞDACI STAFF HOUSING (2 BLOCKS)	3,348 m²
WASTEWATER TREATMENT FACILITY	283 m²
FACULTY OF HEALTH SCIENCES BUILDING	3,730 m²
TRANSFORMER AND GENERATOR BUILDING	85 m²
INDOOR SPORTS HALL	1,200 m²
BARTIN VOCATIONAL SCHOOL – VOCATIONAL SCHOOL OF HEALTH SERVICES BUILDING	5,185 m²
HEATING CENTER	340 m²
LIBRARY BUILDING	3,235 m²
FURNITURE WORKSHOP	320 m²
MAIN ENTRANCE GATE (SECURITY GATE)	90 m²
FACULTY OF FORESTRY BUILDING	11.400 m²
FORMER RECTORATE BUILDING	1,555 m²
DINING HALL AND MEDICO-SOCIAL BUILDING	1,725 m²
YUNUS EMRE CLASSROOM BUILDING	1,105 m²
NURSERY BUILDING	302 m²
YAHYA KEMAL BEYATLI CLASSROOM BUILDING	605 m²
PREFABRICATED LABORATORY	120 m²
TOTAL OPEN SPORTS AREAS	9,818 m²
TENT-COVERED INDOOR SPORTS HALL	540 m²
TOTAL INDOOR AREA	35.168 m²
TOTAL OPEN AREA	64,852 m²

Table 2. Physical Status and Infrastructure of Kurucaşile Vocational School Campus and Ulus Vocational School Campus

KURUCAŞİLE VOCATIONAL SCHOOL CAMPUS AREA	
VOCATIONAL SCHOOL BUILDING	1,391 m²
TOTAL INDOOR AREA	1,391 m²
TOTAL OPEN AREA	180 m²
ULUS VOCATIONAL SCHOOL BUILDING	
WORKSHOPS	429 m²
ULUS VOCATIONAL SCHOOL ENTRANCE GATE	25 m²
TOTAL INDOOR AREA	3,212 m²
TOTAL OPEN AREA	3,951 m²

1.2. Bartın University New Campus Area

The Kutlubey Campus of Bartın University is located 13 km from the city center within the boundaries of Kutlubey Yazıcılar and Esenyurt Villages and covers an area of 1,171,032.22 m².

The Kutlubey Campus includes the Rectorate Building; the Faculties of Literature, Education, Economics and Administrative Sciences, Theology, Science, Engineering, Architecture and Design, and Sports Sciences; the Graduate Education Institute; Mimar Sinan Quantitative Classroom Building; Mehmet Akif Ersoy Verbal Classroom Building; the Central Research Laboratory; dining hall; sports facilities; staff housing; transformer distribution center building; library building; student life center; and barrier-free living center.

With the completion of the Central Laboratory Building and the Quantitative Classroom Buildings in 2013, the Faculty of Engineering, Architecture and Design commenced its academic activities in the 2014–2015 academic year.

The construction of one block of staff housing (24 units of 3+1 and 6 units of 1+1) and related infrastructure, initiated in 2015, was completed in 2017.

Following the completion of the Central Verbal Classroom Building and Administrative Buildings, the Faculties of Science and Literature began their academic activities on the Kutlubey Campus in the 2016–2017 academic year.

The Student and Personnel Dining Hall Building was completed in 2016 and became operational in the 2016–2017 academic year.

The construction of the Kutlubey Campus Entrance Gate, access road, and landscaping was completed in 2017.

In the 2017–2018 academic year, the Faculties of Education and Theology also commenced their academic activities on the campus.

The Indoor Sports Hall, Faculty of Sports Sciences Building, and Open Sports Fields were completed in 2018 and became operational.

The Library Building, Student Life Center, and Classroom Building were completed in 2020.

The Barrier-Free Living Building was completed in 2021, and the Rectorate Building was completed in 2022.

The construction of an additional Laboratory Building is currently ongoing.

Pursuant to Article 18 of the Zoning Law No. 3194, zoning implementation procedures have been carried out for the Kutlubey Campus area. The construction of the new campus has been guided by the fundamental policy of adhering to internationally recognized green campus principles.





The classroom building whose construction began in 2019 has been completed and put into service for students.



The Rectorate Building within the Kutlubey Campus was completed in 2022, and following the relocation of units from the Ağdacı Campus, it became operational in April 2023.



Laboratory Building construction project continues following a renewed tender process.



KUTLUBEY YAZICILAR CAMPUS	
Rectorate Building	11,137 m²
Mimar Sinan Classroom Building (Quantitative Classroom Building)	7.652 m²
Central Research Laboratory Building	1,702 m²
Transformer and Power Distribution Center Buildings	630 m²
Mehmet Akif Ersoy Classroom Building (Verbal Classroom Building)	11.062 m²
Faculty of Letters – Faculty of Theology Administrative Building	9,518 m²
Faculty of Engineering, Architecture and Design – Faculty of Science Administrative Building	8.245 m²
Student and Personnel Dining Hall Building	8.478 m²
Department of Construction and Technical Affairs Building	545 m²
Staff Housing Building	4,744 m²
Kutlubey Campus Entrance Gate	135 m²
Kutlubey Campus Water Reservoir	471 m²
Faculty of Sports Sciences and Indoor Sports Hall	16.777 m²
Faculty of Education – Faculty of Economics and Administrative Sciences Administrative Building and Conference Hall	18.968 m²
Library Building	10.599 m²
Student Life Center	2,387 m²
Barrier-Free Living Center	3,415 m²
TOTAL INDOOR AREA	116.466 m²
TOTAL OPEN AREA	1.054.566 m²
TOTAL CAMPUS AREA	1,171,032 m²

Table 3. Kutlubey Yazıcılar Campus

KUTLUBEY YAZICILAR CAMPUS	
Laboratory Building	14.332 m² (ongoing)
TOTAL AREA	14,332 m²

Table 4. Our Buildings Under Construction

1.3. Educational Facilities

LOCATION	Capacity 0-25	Capacity 26-50	Capacity 51-75	Capacity 76-100	Capacity 101-150
Amphitheatres			2	8	17
Classrooms	10	42	54	27	2
Computer Lab.	2	12	3		
Other Lab.	30	23			
Workshops	8	9			
Technical Drawing Halls	3	2	2	1	
TOTAL	53	88	61	36	19

Table 5. Educational Facilities

1.4. Social Facilities

The types and capacities of the social facilities available at our University are presented below.

1.4.1. Dining Halls, Canteens and Cafeterias

LOCATION	NUMBER	INDOOR AREA(m2)	CAPACITY (PERSON)
Ağdacı Campus Student Dining Hall	1	380,25	312
Ağdacı Campus Personnel Dining Hall	1	114,50	90
Ağdacı Campus Social Facility (Lounge)	1	161,50	100
Kutlubey Campus Academic and Administrative Personnel Dining Hall	1	836,80	350
Kutlubey Campus Student Dining Hall	1	1.952,40	800
Kurucaşile Campus Student and Personnel Dining Hall	1	69,00	48
Ulus Campus Student and Personnel Dining Hall	1	73,21	60
Canteens / Cafeterias / Market / Barber and Other Areas	21	4.436	1.055

Table 6. Dining halls, Canteens and Cafeterias

1.4.2. Guesthouses and Staff Housing

LOCATION	NUMBER	INDOOR AREA (m2)
Guesthouses	-	-
Staff Housing	65	9.548

Table 7. Guesthouses and Staff Housing

1.4.3. Meeting and Conference Halls

Capacity (Person)	Meeting Halls (Number)	Conference Halls (Number)	Reading Halls (Number)
10-20	17		
20-50	17		2
50-100		1	2
100-200			
200-200+		5	5
TOTAL	34	6	9

Table 8. Meeting and Conference Halls

1.4.4. Sports Facilities

Across the campuses of Bartın University, there are 2 indoor sports halls, 1 fitness center, and 7 outdoor sports facilities.

LOCATION	NUMBER	AREA m2	CAPACITY (PERSON)
Indoor Sports Facilities	2	1.256,00	252
Outdoor Sports Facilities	7	6.372,00	338
Fitness Center	1	77,00	30

Table 9. Sports Facilities

1.4.5. Service Areas

Service Areas	Number of Offices	Area m2	Number of Personnel
Acedemic	502	7.933	722
Administrative	178	5.313	342

Table 10. Service Areas

1.4.6. Health Service Areas

Health services provided to the students as well as the academic and administrative staff of the University are delivered through the Medico-Social Center. The Medico-Social Center employs 1 branch manager, 1 physician, 1 dentist, 1 psychologist, 2 food engineers, 1 nurse, and 1 dietitian. In addition, 1 physiotherapist serves at the Barrier-Free Living Center located within the Kutlubey Campus.

1.4.7. Warehouse and Archive Areas

LOCATION	NUMBER	AREA (m2)
Warehouse	32	2.218
Archive	20	900

Table 11. Warehouse and Archive Areas

2. Information and Technological Resources

Within the scope of this analysis, the information systems and technological equipment owned by Bartın University have been examined in order to determine the current status and the targeted future technological and information infrastructure.

The Department of Information Technologies operates the University's information systems infrastructure. The system includes two active–passive security firewalls, ensuring system and information security; one 345 TB SSD NVMe data storage unit, one 52 TB SAS/SATA data storage unit, one 40 TB SAS/SATA data storage unit used for server replications, and one 30 TB server backup compression unit. In total, four data storage units, three wireless management servers, four high-capacity physical servers, and 95 virtual servers are actively operating, amounting to 99 servers in total. Among the servers forming the IT infrastructure, 95 servers operate redundantly (clustered) through virtualization technology (VMware) installed on four high-capacity physical servers, and the data are stored in the 345 TB storage unit. For the backup of servers and data hosted in the IT infrastructure, one backup software, one replication software, and one data compression and storage hardware unit are utilized.

The entire IT infrastructure has been upgraded in accordance with 24/7 security, availability, and accessibility standards. The system is hosted in a specially designed server room equipped with raised flooring, suspended ceilings, a fire suppression system, a secure access door with fingerprint, facial recognition, and card reader authentication, two cabinet-based power supply systems, two redundant air conditioning systems operating 24/7, and an additional hall-type air conditioner maintained as a backup.

The server room and IT infrastructure operated by the Department of Information Technologies are monitored daily by technical personnel in accordance with operational, accessibility, and security standards, and periodic maintenance and servicing are performed within the framework of IT infrastructure standards. According to data from September 2025, the internet bandwidth allocated to the University is 3600 Mbps. The bandwidth distribution is as follows: Kutlubey Campus: 2000 Mbps; Ağdacı Campus: 1500 Mbps; Ulus Vocational School: 70 Mbps; Kurucaşile Classrooms: 30 Mbps. All buildings within the Kutlubey and Ağdacı campuses, as well as the Ulus Vocational School and Kurucaşile Vocational School buildings, are connected to the Department of Information Technologies' system room via fiber optic lines. A Metro Ethernet Switch is located in the central system room, and all units are connected through a star topology network structure. Metro Ethernet switch devices are used for connections with ULAKNET and Turkish Telecom networks. The University's network infrastructure consists of the Ağdacı Campus, Kutlubey Campus, Central Vocational School, Ulus Vocational School, and Kurucaşile Vocational School locations. The internet connection arriving through the Ankara ULAKNET line terminates at the Kutlubey Campus and is distributed to administrative and academic locations within the campus via fiber optic cables in accordance with the star

topology standard. Within the University's network infrastructure, there are 150 edge switches, 250 wireless access points, and three wireless access point management servers. Since 2023, the Department of Information Technologies has fulfilled all requirements of the Information Security Management System and has been awarded the ISO 27001 Information Security Management System Certification.

Software: The software used and developed up to September 2025 includes the following:

- Corporate Email Service
- Card Access System and Dining Hall Tray Tracking System
- Visitor Management Module
- Bartm University Websites Central Management Panel
- Direct Procurement Tracking System
- Zero Waste Project System
- Staff Housing Allocation Application
- General Forms Application (e-signature, worker tracking, contact forms, CV submission – 48 forms)
- Reporting Application for General Forms (28 reports)
- Laboratory Information System
- Mobile Application
- Online File Storage Service
- Software Development Platform
- ALMS Learning Management System
- Zoom
- OSKA E-Progress Payment Software
- KAMUTECH Human Resources Management Software
- EPATI Tunneling Software
- SmartPLS3
- MATLAB
- SolidWorks
- ANSYS
- ArcGIS
- Netcad
- Microsoft Office 365 Service
- VMware Virtualization Software
- Avamar Backup Software
- Recovery Point Replication Software
- SentiLOG Log Management Software
- KORUMAIL Antispam Software

- Institutional Academic Archive System (DSPACE)
- CACTI Network Monitoring Software
- Data Center Management System
 - Logistics Management System
 - Course Scheduling Application
 - Energy Consumption Reporting Application
 - Document Verification System (School of Foreign Languages – BUNSEM)
 - Computer Laboratory Reservation System
 - PUKO Workflow Tracking System
 - Classroom Capacity Simulation for Pandemic Period
 - Distance Education Exam Location Inquiry Module
 - Event Participation and Evaluation Module
 - International Student Application and Reporting System
 - Turkish Language Teaching Center (TÖMER) Student and Course Registration and Reporting System
 - Psychological Counseling Center Application and Reporting System
 - Revolving Fund Invoice Issuance System
 - School of Foreign Languages Document Verification System
 - Consumption Items General Inquiry Interface

As of September 2025, the following modules of the University Information Management System (UBYS)—developed by İzmir Katip Çelebi University—are actively used:

1. Student Information System
2. Electronic Document Management System
3. Personnel Information System
4. Foreign Languages Information System
5. Scientific Research Projects System
6. Technology Transfer Office System
7. Academic Performance Information System
8. Continuing Education Center System
9. Material Management System
10. Ethics Committees System
11. Graduate Tracking System
12. Additional Course Information System
13. Institutional Evaluation Analysis

14. Online Student Clearance Process
15. Survey Management System
16. RIMER System
17. UBYS Mobile Application
18. Service Request Tracking System
19. Organizational Management
20. Academic Staff Online Application Process
21. MERLAB (Central Research Laboratory Management System)
22. Distance Education Information System
23. Measurement and Evaluation Information System
24. Asset Management
25. Procurement Information System
26. Strategic Management Information System
27. System Management
28. Ethics Committees System
29. Graduate Tracking System
30. Administrative Performance System
31. SKS Management System
32. Legal Affairs System
33. Institutional Indicator Report (within the scope of Council of Higher Education Quality Reports)
34. Online Meeting System
35. Internal Control System
36. UBYS Academy
37. Institutional Evaluation Analysis

Thus, **37 different modules** are actively utilized within the system. In addition, various application processes can be conducted through the University systems, including:

Application Processes

- Student pre-registration via the national university entrance system
- Graduate school applications
- International student applications
- International student examination applications

- Horizontal transfer applications
- Graduate-level transfer applications
- Farabi Exchange Program applications
- Mevlana Exchange Program applications
- Erasmus Program applications
- Pedagogical formation certificate applications
- Special talent examination applications (for the Faculty of Sports Sciences)
- Fine Arts talent examination applications

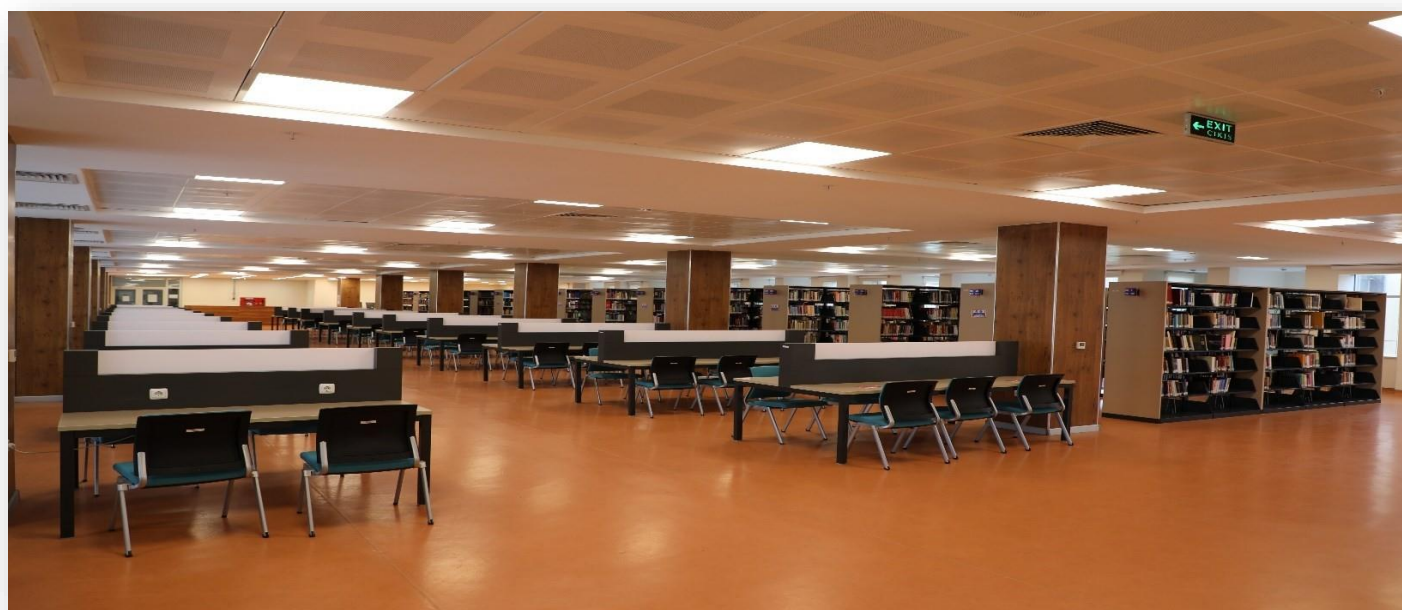
Table 12. Information and Technological Resources

Bartın University is in a well-developed position in terms of technological and information infrastructure. The processes of renewal and improvement are continuously monitored in line with emerging technologies, and procurement procedures related to the necessary infrastructure are systematically planned and implemented.

TYPES OF EQUIPMENT	NUMBER
Computers	2.323
Servers	128
Projectors	319
Printers and Readers	575
Smart Boards	25
Printing Machines	10
Photocopy Machines	58
Fax	10
Cameras	259
Televisions	64
Scanners	69
Slide Projectors	1
Sound Systems	41
Duplicating and Reproduction Machines	6
TOTAL	3.888

Table 13. Library Resources

DESCRIPTION	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Books	48.000	58.700	69.743	77.117	80.166	87.800	97.834	100.500	105.626	110.937
Journals (Donated)	400	502	503	517	517	528	496	526	538	538
Journals (Subscribed)	42	30	46	45	45	34	44	37	36	165
E-books	15.929	24.877	26.102	26.805	26.805	27.451	45.015	53.625	56.000	59.052
Theses	1.872	2.013	2.110	2.170	937	1.011	1.043	1.877	1.991	2.125
Non-book Materials	1.462	1.664	1.900	2.229	2.316	2.446	2.629	1.987	2.000	2.009
Subscribed Databases	23	27	41	34	34	35	40	26	4	48



D-Human Resources

At Bartın University, a total of 1,249 personnel are employed, including 722 academic staff members and 527 administrative staff members.

The University continues to strengthen its academic staff rapidly. The academic personnel consist of 88 Professors, 136 Associate Professors, 213 Assistant Professors (Doctoral Faculty Members), 153 Lecturers, and 132 Research Assistants, totaling 722 academic staff members. The number of filled and vacant academic positions by academic title is presented in Table 14.

Table 14. Number of Filled and Vacant Academic Positions by Title

TITLE	FILLED	VACANT	TOTAL
Professor	88	23	111
Associate Professor	136	70	206
Assistant Professor (Doctoral Faculty Member)	213	20	233
Lecturer	153	87	240
Research Assistant	132	91	223
TOTAL	722	291	1.013

Administrative Personnel

At Bartın University, a total of 527 administrative personnel are employed across academic and administrative units. Among them, 310 personnel are permanent staff, 57 are contracted personnel, and 160 are permanent workers. The distribution of administrative personnel by service class is presented in Table 15.

Table 15. Distribution of Administrative Personnel (Filled and Vacant Positions)

SERVICE CLASS	FILLED	VACANT	TOTAL
General Administrative Services	221	132	353
Health Services	5	9	14
Technical Services	56	34	90
Legal Services	3	0	3
Auxiliary Services	25	17	42
TOTAL	310	192	502

E-OTHER ISSUES**Student
Numbers****Table 16. Student Numbers**

Academic Unit	Department	Student Numbers		
		Female	Male	Total
Faculty of Forestry	Forest Industrial Engineering	34	45	79
	Forest Engineering	39	109	148
	TOTAL	73	154	227
Faculty of Letters	Archaeology	2	4	6
	Information and Records Management	86	49	135
	Contemporary Turkish Dialects and Literatures	129	150	279
	Philosophy	82	49	131
	English Translation and Interpreting	151	113	264
	Psychology	253	79	332
	Art History	44	78	122
	Sociology	150	65	215
	History	123	151	274
	Turkish Language and Literature	223	119	342
TOTAL	1.243	857	2.100	
Faculty of Education	Educational Sciences	156	52	208
	Mathematics and Science Education	115	56	171
	Fine Arts Education	18	8	26
	Turkish and Social Sciences Education	264	121	385
	Foreign Language Education	142	75	217
	Special Education	17	15	32
	Primary Education	176	65	241
TOTAL	888	392	1.280	

Faculty of Science	Biotechnology	52	61	113
	Statistics	1	2	3
	Mathematics	66	63	129
	Molecular Biology and Genetics	158	57	215
	Computer Technology and Information Systems	56	238	294
	TOTAL	333	421	754
Faculty of Economics and Administrative Sciences	Economics	98	119	217
	Business Administration	112	120	232
	Political Science and Public Administration	154	131	285
	Tourism Management	0	2	2
	International Trade and Logistics	122	159	281
	Management Information Systems	189	274	463
TOTAL	675	805	1.480	
Faculty of Theology	Theology	398	297	695
	TOTAL	398	297	695
Faculty of Engineering, Architecture and Design	Computer Engineering	141	354	495
	Environmental Engineering	3	2	5
	Electrical and Electronics Engineering	41	189	230
	Civil Engineering	14	74	88
	Mechanical Engineering	17	129	146
	Metallurgical and Materials Engineering	3	7	10
	Landscape Architecture	123	54	177
TOTAL	342	809	1.151	
Faculty of Health Sciences	Nursing	265	109	374
	Social Work	117	15	132
	Midwifery	41	0	41
	TOTAL	423	124	547

Faculty of Sport Sciences	Physical Education and Sports	36	94	130
	Recreation	59	118	177
	Sports Management	55	138	193
	Coaching Education	71	133	204
	TOTAL	221	483	704
	TOTAL UNDERGRADUATE STUDENTS	4.596	4.342	8.938

Academic Unit	Department	Student Number		
		Female	Male	Total
School of Foreign Languages	Foreign Languages	23	10	33
	TOTAL	23	10	33

Academic Unit	Department	Student Number		
		Female	Male	Total
Vocational Schools (Associate Degree)	Law	42	39	81
	Computer Technologies	62	200	262
	Plant and Animal Production	34	66	100
	Electronics and Automation	3	84	87
	Design	106	198	304
	Office Services and Secretariat	25	7	32
	Motor Vehicles and Transportation Technologies	3	52	55
	Materials and Materials Processing Technologies	17	79	96
	Accounting and Taxation	98	110	208
	Property Protection and Security	62	41	103
	Park and Garden Plants	41	79	120
	Hotel, Restaurant and Catering Services	69	111	180
	Marketing and Advertising	135	180	315
	Travel, Tourism and Entertainment Services	51	67	118
	Transportation Services	24	129	153
	Management and Organization	66	145	211
TOTAL	838	1.587	2.425	

Bartın Health Services Vocational School				
	Child Care and Youth Services	154	41	195
	Health Care Services	234	151	385
	Therapy and Rehabilitation	194	62	256
	Medical Services and Techniques	559	451	1.010
	Hair Care and Beauty Services	62	9	71
TOTAL	1.203	714	1.917	

Academic Unit	Department	Student Number		
		Female	Male	Total
Ulus Vocational School	Office Services and Secretariat	73	21	94
	Textile, Clothing, Footwear and Leather	23	11	34
	Forestry	30	59	89
	Architecture and Urban Planning	36	25	61
	Total	162	116	278
TOTAL ASSOCIATE DEGREE STUDENTS		2.226	2.427	4.653

Note: The number of students enrolled in the School of Foreign Languages and Distance Education Programs has not been included in the total number of students. The number of distance education students is included within the graduate student population.

Table 17. Number of Graduate Students

Institute Name	Student Numbers		
	Female	Male	Total
Graduate Education Institute	615	580	1.195
TOTAL	615	580	1.195

Table 18. Number of Distance Education Students

Number of Distance Education Students		
Female	Male	Total
2	36	38

Table 19. Total Number of Students

Total Number of Students		
Female	Male	Total
7.414	7.339	14.753

Note: The student numbers of the university were calculated based on data dated 25 August 2025.

II. PERFORMANCE INFORMATION

A- Fundamental Policies and Priorities

Bartın University places students at the center of all educational activities and emphasizes the following core values:

- Respect for human beings and nature
- Justice and fairness
- Tolerance
- Commitment to ethical values
- Participation
- Transparency
- Accountability
- Entrepreneurship
- Innovation
- Social responsibility

Respect for Human Beings and Nature

Bartın University adopts a modern administrative approach that places human beings at its center, prioritizing respect and appreciation for individuals and contributing to their development. The institution attaches importance to the rights, needs, emotions, and thoughts of individuals and acts with care and sensitivity toward every person, recognizing the intrinsic value and dignity of human beings.

In addition, the university attaches great importance to respect for nature. Within this framework, the construction and development of the Kutlubey Campus in accordance with the internationally recognized Green Campus principles and standards has been determined as a fundamental institutional policy.

Justice and Fairness

Bartın University provides equal opportunities for its employees and adheres to the principles of justice and meritocracy in institutional practices.

Tolerance

The principle of tolerance lies at the center of the university's educational philosophy. The institution aims to promote goodwill, support continuous development in education and training, enhance quality, and become an internationally recognized university distinguished by its scientific excellence.

Commitment to Ethical Values

While fulfilling its mission and institutional objectives, the university acts in accordance with the principles of legality, justice, equality, honesty, and accountability, which constitute essential components of its core values.

Participation

Recognizing participation as one of the indispensable elements of good governance, the university attaches importance to stakeholder involvement in financial planning processes, administrative decision-making mechanisms, and quality-oriented management practices.

Transparency

In line with the principle of administrative transparency, the university bases all decision-making mechanisms on process transparency and ensures that the use of all institutional resources remains open to public scrutiny through financial transparency.

Accountability

In building a sustainable governance structure, the university maintains accountability and administrative transparency at the highest level. In line with these values—which ensure institutional reputation and stakeholder trust—all institutional activities are carried out in a justifiable, measurable, and publicly accessible manner.

Entrepreneurship

In accordance with the 2024–2028 Strategic Plan, the 2026 Performance Program of Bartın University prioritizes openness to entrepreneurship and encourages initiatives that contribute to innovation and development.

Innovation

Bartın University attaches importance to innovative ideas, experiences, and processes in order to adapt to rapidly evolving global conditions and technological developments.

Social Responsibility

Bartın University recognizes that universities have an essential mission of contributing to society. Therefore, the institution places strong emphasis on social responsibility by aiming to educate individuals who are sensitive to social issues and actively participate in social responsibility projects, thereby contributing to the development of social awareness within society.

OUR QUALITY POLICY

In alignment with the mission, vision, and core values of Bartın University, the University aims to:

1. To educate qualified individuals who contribute to society, science, art, and culture at a universal level through a student-centered approach;
2. To develop research, practices, and projects aimed at science, social issues, and regional development through a solution-oriented approach;
3. To transform quality into an institutional culture by enhancing the sense of belonging and stakeholder satisfaction through a participatory management approach;
4. To promote and institutionalize entrepreneurial and innovative activities;
5. To enhance the national and international recognition of the University;
6. To become a peaceful university that demonstrates sensitivity toward occupational health and safety as well as environmental issues.

The above principles are adopted by Bartın University as its Quality Policy.

Mission

The mission of Bartın University is to take an active role in the development of the entrepreneurship and innovation ecosystem in its region, to educate qualified human resources that will contribute to science, culture, arts and sports at a universal level with a student-centred education approach.

Vision

The vision of Bartın University is to be a leading university in the production of knowledge, technology and services to meet the needs of society with a focus on regional development.

Core Values

Bartın University places the student at the centre of all educational activities and focuses on the following basic values:

- Respect for people and nature,
- Fairness,
- Tolerance,
- Commitment to ethical values,
- Participation,
- Transparency,
- Accountability,
- Entrepreneurship,
- Innovation,
- Social responsibility.

B. STRATEGIC OBJECTIVES AND TARGETS

Objective 1 <i>Educating Competitive Individuals Through a Student-Centered Education Approach that Prioritizes Quality</i>	TARGET 1.1	<i>Strengthen the physical and academic infrastructure of the university to support educational and instructional activities.</i>
	TARGET 1.2	<i>Improve the university's education and training programs in accordance with international standards.</i>
	TARGET 1.3	<i>Strengthen interdisciplinary and multidisciplinary education and training required by contemporary developments.</i>
	TARGET 1.4	<i>Improve incentive, guidance, and counseling services provided to students.</i>
	TARGET 1.5	<i>Increase the accessibility of educational facilities and participation in socio-cultural activities for disadvantaged students.</i>
Objective 2 <i>Contributing to the Production of Qualified Knowledge and Technology by Disseminating the R&D and Project Culture</i>	TARGET 2.1	<i>Increase access to up-to-date information resources within the university research ecosystem.</i>
	TARGET 2.2	<i>Increase the number of scientific research projects conducted at the university.</i>
	TARGET 2.3	<i>Improve the research performance of the university's academic staff.</i>
	TARGET 2.4	<i>Increase both the quality and quantity of graduate programs.</i>
	TARGET 2.5	<i>Increase both the number and quality of scientific publications affiliated with the university.</i>
Objective 3 <i>Producing Social Benefit Through Activities Oriented Toward Sustainable Development Goals</i>	TARGET 3.1	<i>Increase the number of scientific activities developed through national and international collaborations.</i>
	TARGET 3.2	<i>Increase entrepreneurial and innovative activities.</i>
	TARGET 3.3	<i>Increase community engagement and social contribution activities.</i>
	TARGET 3.4	<i>Support activities that contribute to the personal and social development of students.</i>
	TARGET 3.5	<i>Establish a sustainable, energy-efficient, and climate-friendly campus.</i>
Objective 4 <i>Playing an Active Role in Regional Development by Supporting Entrepreneurship Through Collaborative Practices</i>	TARGET 4.1	<i>Increase the number of scientific activities related to the university's specialization field.</i>
	TARGET 4.2	<i>Increase the number of projects, patents, utility models, and industrial designs in the specialization field.</i>
	TARGET 4.3	<i>Increase the number of scientific events organized in the specialization field.</i>
	TARGET 4.4	<i>Increase the number of programs and courses related to the specialization field.</i>
	TARGET 4.5	<i>Strengthen interactions that contribute to regional development within the specialization field.</i>
Objective 5 <i>Strengthening Institutional Culture and Sense of Belonging Through a Participatory Management Approach</i>	TARGET 5.1	<i>Increase the number of programs and courses related to the specialization field.</i>
	TARGET 5.2	<i>Strengthen interactions that contribute to regional development within the specialization field.</i>
	TARGET 5.3	<i>Increase the level of internationalization.</i>
	TARGET 5.4	<i>Improve the university's position in national and international rankings.</i>
	TARGET 5.5	<i>Promote and disseminate a culture of quality.</i>

C. Relationship Between Sub-Program Objectives and the Strategic Plan

<i>Program Name</i>	<i>Sub-Program Name</i>	<i>Sub-Program Objectives</i>	<i>Related Strategic Objective</i>
<i>Research, Development and Innovation</i>	<i>Research Infrastructures</i>	<i>Establishing research infrastructures in higher education institutions and strengthening their capacities in order to contribute to the enhancement of national knowledge accumulation and technological development</i>	<i>Improving Scientific Research and Publication Activities in Terms of Quality and Quantity</i>
	<i>Scientific Research and Development in Higher Education</i>	<i>Increasing innovation-oriented scientific studies in higher education institutions</i>	<i>Improving Scientific Research and Publication Activities in Terms of Quality and Quantity</i>
<i>Lifelong Learning</i>	<i>Continuing Education Activities in Higher Education Institutions</i>	<i>Providing education in areas needed by all segments of society and contributing to the development of cooperation with public institutions, private sector organizations, and international bodies</i>	<i>Increasing Student Success Through Student-Centered Education</i>
<i>Curative Health</i>	<i>Treatment Services</i>	<i>Ensuring the accessible and effective provision of curative healthcare services</i>	
<i>Higher Education</i>	<i>Scholarships and Support for Academic Staff</i>	<i>Training competent, research-oriented academics who produce and disseminate knowledge</i>	<i>Developing Institutional Culture Through Participatory Management and Organizational Structure</i>
	<i>Associate, Undergraduate and Graduate Education</i>	<i>Educating graduates who possess professional competencies and are open to continuous development</i>	<i>Increasing Student Success Through Student-Centered Education</i>
	<i>Student Life in Higher Education</i>	<i>Improving the quality of nutrition and accommodation services provided to higher education students and enhancing their quality of life by supporting their personal and social development</i>	<i>Increasing Social, Cultural and Scientific Activities for Regional Development</i>

III. PERFORMANCE INFORMATION OF BARTIN UNIVERSITY

Fiscal Year: 2026
Program Name: Research, Development and Innovation

Sub-Program Name: Scientific Research and Development in Higher Education

Justification and Explanations

The institution ensures the participation and collaboration of both internal and external stakeholders in its research and development activities. The processes and outcomes of these activities are systematically monitored and evaluated through the Quality Coordination Office, the Strategy Development Department, and the Project and Technology Office (PTO). In addition, research activities are regularly reviewed through annual activity reports. The outcomes of research and development activities are shared with both internal and external stakeholders, and academic staff are encouraged to further improve these processes. The institution has developed strategies to increase the amount of external funding allocated to research activities. In this regard, informational meetings are held within academic boards and institutional gatherings. Various initiatives have also been implemented to encourage researchers to benefit from these funding opportunities. In order to coordinate internally and externally funded projects and to provide training activities, the Project and Technology Office was restructured in 2018 to operate more effectively. The office continues its activities with determination as of 2025.

Sub-Program Objective

The goal is to increase scientific research aimed at innovation in higher education institutions.

Sub-Program Objective

Performance Indicators	Unit	2024	2025 Plan	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
1-Ratio of R&D Expenditures to Total Budget	Ratio	0,89	0,02	0,01	0,02	0,02	0,02

Explanation Regarding the Indicator:

It is aimed to increase research and development studies by proportioning the budget spent on R&D of our university to the total budget. It will be monitored in quarterly periods.

Calculation Method:

Records kept on UBYS by the General Coordinator of the Project and Technology Office.

Source of Data:

Project and Technology Office General Coordinatorship

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
2- Patent obtained for the products resulting from R&D number of	Issue	8	1	1	1	1	1

Explanation Regarding the Indicator: The number of patents obtained for the products resulting from R&D refers to the increase. It will be monitored in quarterly periods.

Calculation Method: Held by the General Coordinator of the Project and Technology Office records.

Source of Data: Project and Technology Office General Coordinatorship

Performance Indicator	Unit of Measurement	2023	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
3- Commercialized as a result of R&D Number of Products	Issue	0	1	1	1	1	1

Explanation Regarding the Indicator: It aims to increase the number of commercialized products as a result of our university's R&D studies. The number of increases will be monitored in quarterly periods.

Calculation Method: Records kept by the General Coordinator of the Project and Technology Office.

Source of Data: Project and Technology Office General Coordinatorship

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
4- Amount of income for research centers	TL	10.593.989	10.175.000	8.500.000	10.200.000	12.240.000	14.688.000

Explanation Regarding the Indicator: Additional resources to budget revenues by increasing the revenues of research centers

It is aimed to create. It will be monitored in quarterly periods.

Calculation Method: Accounting Records

Source of Data: Revolving Fund Management Directorate

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
5- Number of projects carried out by research centers with industry	Issue	0	1	1	1	2	3

Explanation Regarding the Indicator: The development of our university and our region will be supported by supporting the projects carried out by research centers jointly with the industry. It will be monitored in quarterly periods.

Calculation Method: Records kept by research centers on UBYS

Source of Data: Application and Research Centers

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
6- Supported within the scope of BAP Number of research projects	Issue	30	24	24	24	24	24

Explanation Regarding the Indicator: Projects prepared within the scope of BAP are supported. It is aimed to increase the quality and number of projects. It will be monitored in quarterly periods.

Calculation Method: Records kept by the Project and Technology Office on UBYS

Source of Data: Project and Technology Office General Coordinator

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
7- Per lecturer Number of R&D Projects	Issue	0,4	0,2	0,2	0,2	0,2	0,2

Explanation Regarding the Indicator: It is aimed to increase the quality and number of R&D projects by supporting and encouraging faculty members in R&D projects. It will be monitored in 3-month periods.

Calculation Method: Number of R&D Projects / Number of Instructors

Source of Data: Project and Technology Office General Coordinator, Personnel Department

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
8- Patent, utility model and industrial design application number of	Issue	7	7	7	8	9	9

Explanation Regarding the Indicator: It is aimed to increase the number of patent, utility model and industrial design applications for the projects prepared by our university. It will be monitored in quarterly periods.

Calculation Method: Records kept by the Project and Technology Office on UBYS

Source of Data: Project and Technology Office General Coordinator

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
9- Supported by national and international organizations Number of R&D projects	Issue	244	170	120	100	100	100

Explanation Regarding the Indicator: It is aimed to increase the number of projects supported by national and international organizations of our university. It will be monitored in quarterly periods.

Calculation Method: Records kept by the Project and Technology Office on UBYS

Source of Data: Project and Technology Office General Coordinator

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
10- Inclusion in international indices Number of Scientific Publications in the Field	Issue	3.552	750	750	800	850	900

Explanation Regarding the Indicator: It is aimed to increase the number of publications published in international indices such as Web of Science, Scopus, Sobiad, EBSCO, Art Index, ERIC etc. It will be monitored in quarterly periods.

Calculation Method: Number of publications published by Bartın University in international indexes such as Web of Science, Scopus, Sobiad, EBSCO, Art Index, ERIC etc.

Source of Data: Library and Documentation Department

Activity Costs to be Carried Out within the Scope of the Sub-Program

Activities	2025 Budget	2025 Spending June	2026 Budget	2027 Prediction	2028 Prediction
Scientific Research Projects of Higher Education Institutions	23.883.137	12.183.583	28.517.000	33.922.000	39.253.000
On Budget	2.951.000	0	3.517.000	3.922.000	4.253.000
Off Budget	20.932.137	12.183.583	25.000.000	30.000.000	35.000.000
T O P L A M	23.883.137	12.183.583	28.517.000	33.922.000	39.253.000
On Budget	2.951.000	0	3.517.000	3.922.000	4.253.000
Off Budget	20.932.137	12.183.583	25.000.000	30.000.000	35.000.000

Explanations on Activities:**Scientific Research Projects of Higher Education Institutions**

Within the framework of the Regulation on Scientific Research Projects of Higher Education Institutions announced in the Official Gazette dated 26.11.2016 and numbered 29900; BAP applications are received throughout the year, and projects deemed appropriate by the commissions formed and as a result of the referee evaluations are supported. Expenses related to business, transactions and processes within this framework will be monitored under this activity.

OPERATING COSTS TABLE

Administration Name	BARTIN UNIVERSITY
Program Name	RESEARCH, DEVELOPMENT AND INNOVATION
Subprogram Name	SCIENTIFIC RESEARCH AND DEVELOPMENT IN HIGHER EDUCATION
Sub-Program Objective	Increasing scientific studies for innovation in higher education institutions
Activity Name	Scientific Research Projects of Higher Education Institutions
	About Higher Education Institutions Scientific Research Projects announced in the Official Gazette dated 26.11.2016 and numbered 29900
Description	Within the framework of the regulation; BAP applications are received throughout the year, and projects deemed appropriate by the commissions formed and as a result of the referee evaluations are supported. Expenses related to business, transactions and processes within this framework will be monitored under this activity.

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses					
State to the Social Security Institution Premium Expenses					
Goods and Services Procurement Expenses	2.951.000		3.517.000	3.922.000	4.253.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	2.951.000		3.517.000	3.922.000	4.253.000
Revolving Fund					
Premium Account	20.932.137	12.183.583	25.000.000	30.000.000	35.000.000
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES	20.932.137	12.183.583	25.000.000	30.000.000	35.000.000
TOTAL OPERATING COST	23.883.137	12.183.583	28.517.000	33.922.000	39.253.000

Sub-Program Name: RESEARCH INFRASTRUCTURES

Rationale and Explanations

The Authority has a policy and budget planning for the creation and appropriate use of physical and technical infrastructure and financial resources for research and development activities. The budget appropriations of the university essentially consist of five economic arrangements. Although internal and external resources are insufficient, the rate transferred to the BAP unit from the income obtained from the revolving fund has been increased to the highest rate determined by law, allowing more projects to be supported. Although external funding sources are not sufficient, they have an important place among research resources. A significant proportion of budget resources are used to strengthen the spatial and machinery-equipment infrastructure. In 2025, the Laboratory Building tender was held and the construction work started, and the existing research and training laboratories were strengthened in terms of machinery and equipment.

Sub-Program Goal:

Establishing research infrastructures and strengthening their capacities in higher education institutions in order to contribute to the increase of knowledge and technological development of our country

Performance Indicator	Unit of Measurement	2024	2025 Planned	2024 YS True Forecast	2026 Objective	2027 Objective	2028 Objective
1- Research infrastructure project Completion rate	Ratio	22	30	30	70	90	95

Explanation Regarding the Indicator: It refers to the completion rate resulting from the research infrastructure project. It will be monitored in quarterly periods.

Calculation Method: It will be calculated according to the data recorded by the Construction and Technical Department.

Source of Data: Department of Construction and Technical Affairs

Activity Costs to be Carried Out within the Scope of the Sub-Program

Activities	2025 Budget	2025 Spending June	2026 Budget	2027 Prediction	2028 Prediction
Establishment and Development of Research Infrastructure of Higher Education Institutions	20.000.000	10.000.000	24.000.000	29.698.000	33.694.000
On Budget	20.000.000	10.000.000	24.000.000	29.698.000	33.694.000
Off Budget	0	0	0	0	0
T O T A L	20.000.000	10.000.000	20.000.000	29.698.000	33.694.000
On Budget	20.000.000	10.000.000	20.000.000	29.698.000	33.694.000
Off Budget	0	0	0	0	0

TABLE OF ACTIVE ASSETS

Administration Name	BARTIN UNIVERSITY
Program Name	RESEARCH, DEVELOPMENT AND INNOVATION
Subprogram Name	RESEARCH INFRASTRUCTURES
Sub-Program Objective	Establishing research infrastructures and strengthening their capacities in higher education institutions in order to contribute to the increase of knowledge and technological development of our country
Activity Name	Establishment and Development of Research Infrastructure of Higher Education Institutions
Description	Our indicator has been processed in order to evaluate the project status from the beginning to the end of research projects.

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses					
State to the Social Security Institution Premium Expenses					
Goods and Services Procurement Expenses					
Interest Expenses					
Current Transfers					
Capital Expenditures	20.000.000	5.000.000	24.000.000	29.698.000	33.694.000
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	20.000.000	5.000.000	24.000.000	29.698.000	33.694.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	20.000.000	5.000.000	24.000.000	29.698.000	33.694.000

Budget Year: 2026
Program Name: LIFELONG LEARNING
Sub-Program Name: CONTINUING EDUCATION ACTIVITIES OF HIGHER EDUCATION INSTITUTIONS

Justification and Explanations: Bartın University Continuing Education Application and Research Center contributes to regional and social development by organizing vocational training programs, training programs including scientific and technological developments, training programs organized for needs and current demands, and activities in the context of integration with the region, as well as serving our region and our country in various ways by preparing national and international project proposals or participating in projects as a partner. offers. In this context, since its establishment, the Center has organized training programs in various fields such as language, informatics, health, professional development, etc. for thousands of people, prepared and carried out EU projects, organized activities that will contribute to the career development of young people, and carried out activities that appeal to the whole region such as television programs and learning festivals in the context of lifelong learning. Providing training opportunities for white and blue-collar employees in order to strengthen public, university and industry cooperation is among the near-term goals of the Center. It also carries out studies to become a professional qualification examination and certification body. When this process is completed, it is foreseen that it will meet an important need in this field as a vocational qualification examination and certification body for the whole region.

Sub-Program Goal: To provide training to all segments of the society in the areas they need, to contribute to the development of cooperation with public institutions and organizations, private sector and international organizations.

Performance Indicators

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
1- Social integration for disadvantaged groups and Number of activities related to inclusion	Issue	47	60	52	66	68	72

Explanation Regarding the Indicator: Social integration and social integration for disadvantaged groups by our university

It is aimed to increase the number of activities related to inclusiveness. It will be monitored in quarterly periods.

Calculation Method: Received from the Academic Units and Disabled Student Unit Coordinatorship Data

Source of Data: Academic Units, Disabled Student Unit Coordinatorship

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
2- Number of people applying to training programs	Issue	1.554	205	580	585	590	600

Explanation Regarding the Indicator: It is aimed to increase the number of programs for continuing education and the number of applicants at our university. It will be monitored in quarterly periods.

Calculation Method: Continuing Education Application and Research Center and Language Education and Training

Data received from the Application and Research Center

Source of Data: Continuing Education Application and Research Center and Language Education - Training

Application and Research Center

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
3- For graduates Number of activities carried out	Issue	210	123	174	178	179	184

Explanation Regarding the Indicator: It is aimed to increase the number of activities for graduates in order to increase communication with graduates and to respond to their needs. It will be monitored in quarterly periods.

Calculation Method: Academic Units, Registrar's Office and Career Planning

Data received from the Application and Research Center

Source of Data: Academic Units, Registrar's Office, Career Planning

Application and Research Center

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
4- Continuing Education Center (SEM) and Language Center (DILMER) for vocational training number of	Issue	123	25	125	127	129	130

Explanation Regarding the Indicator: It is aimed to open vocational training courses by the Continuing Education Center (SEM) and Language Center (DILMER) and to issue certificates to the participants. It will be monitored in quarterly periods.

Calculation Method: Continuing Education Application and Research Center and Language Education
Data received from the Application and Research Center

Source of Data: Continuing Education Application and Research Center, Language Education and Application and Research Center

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
5- Number of social responsibility projects completed	Issue	144	172	131	148	151	157

Explanation Regarding the Indicator: It is aimed to increase the social responsibility projects prepared and implemented by our university. It will be monitored in quarterly periods.

Calculation Method: From the General Coordinator of Academic Units and Project and Technology Office Data received

Source of Data: General Coordinator of Academic Units, Project and Technology Office

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
6- The university's environmentalism The number of awards received in the fields	Issue	5	1	1	1	1	1

Explanation Regarding the Indicator: It is aimed to increase the studies of our university on zero waste, energy saving, energy efficiency and sustainability. It will be monitored in quarterly periods.

Calculation Method: Data recorded in the General Secretariat unit.

Source of Data: General Secretariat

Activity Costs to be Carried Out within the Scope of the Sub-Program

Activities	2025 Budget	2025 Spending June	2026 Budget	2027 Prediction	2028 Prediction
Educational Programs, Courses and Seminars Offered to Community Service	750.000	444.747	825.000	908.000	998.000
On Budget	0	0	0	0	0
Off Budget	750.000	444.747	825.000	908.000	998.000
T O P L A M	750.000	444.747	825.000	908.000	998.000
On Budget	0	0	0	0	0
Off Budget	750.000	444.747	825.000	908.000	998.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name LIFELONG LEARNING
Subprogram Name HIGHER EDUCATION INSTITUTIONS CONTINUING EDUCATION ACTIVITIES
Sub-Program Objective Providing training to all segments of the society in the areas they need, Contributing to the development of cooperation with public institutions and organizations, private sector and international organizations
Activity Name Educational Programs, Courses and Seminars Offered to Community Service

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses					
State Premium Expenses to the Social Security Institution					
Procurement of Goods and Services Expenses					
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET					
Revolving Fund	750.000	444.747	825.000	908.000	998.000
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES	750.000	444.747	825.000	908.000	998.000
TOTAL OPERATING COST	750.000	444.747	825.000	908.000	998.000

Active Explanations Regarding Obligations:

**Educational Programs,
Courses and Seminars
Offered to Community
Service**

Planning and organizing courses, seminars, conferences and training programs at national and international level in the fields needed by the public, private sector, international institutions, organizations and individuals. Ensuring the coordination of all kinds of activities carried out for this purpose in the units of the university is carried out by the Continuing Education Application and Research Center. In this context; General English, Spoken English, Business English, Personal Development, Sign Language Training, Family Counseling Training, Play Therapy Training, Expertise Basic Training Courses are planned to be opened.

**Higher Education
Institutions Social
Responsibility
Projects**

The mission of the university is "... to take an active role in the development of the entrepreneurship and innovation ecosystem in the region..." In line with the objectives of Bartın University Continuing Education Application and Research Center, to determine the need for qualified manpower according to Turkey's fields of study, to identify new business areas that may occur in the development and development process, to provide training programs, courses, seminars at national and international level in all fields where the University provides education and conducts research other than formal undergraduate and graduate programs, to introduce new technologies that will provide employment opportunities to all segments of the society by organizing conferences and workshops, to provide knowledge and skills in this direction, to increase the number of qualified community service projects in order to contribute to the development of the University's cooperation with the public and private sectors, national and international organizations. Expenses related to business, transactions and processes within this framework will be monitored under this activity.

Budget Year: 2026
Program Name: HIGHER EDUCATION

Sub-Program Name: ASSOCIATE DEGREE EDUCATION, UNDERGRADUATE EDUCATION AND GRADUATE EDUCATION

Justification and Explanations: Student admission at our university is made according to the central placement system made by ÖSYM for Associate and Undergraduate programs, and according to Bartın University Graduate Education Regulations for graduate programs. Since central placement is made by ÖSYM according to the preferences of the students in student admission, there is no direct contribution or guidance from the institution. However, since some undergraduate programs are enrolled with special talent exams, how students will be admitted to these programs is determined by the University Senate, and the exam processes are recorded by publishing the application conditions, the form of the exam and the evaluation issues in the guide announced on the website of the institution.

Our university provides education in 9 Faculties, 1 Institute, 1 School and 4 Vocational Schools.

Sub-Program Goal: To train graduates who have professional competence and are open to development

Performance Indicators

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True Forecast	2026 Objective	2027 Objective	2028 Objective
1- Doctoral education number of people who completed	Issue	20	10	10	12	14	16

Explanation Regarding the Indicator: From our university Graduate which is Ph.D. Student of the number It is aimed to increase. It will be monitored in quarterly periods.

Calculation Method: Data received through UBYS

Source of Data: Registrar's Office

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True Forecast	2026 Objective	2027 Objective	2028 Objective
2- Educational sciences quota Occupancy rate	Ratio	93	95	94	95	96	97

Explanation Regarding the Indicator: It is aimed to increase the quota occupancy rate of educational sciences. It will be monitored in quarterly periods.

Calculation Method: Number of Students Enrolled in Educational Sciences / Educational Sciences Quota

Source of Data: Registrar's Office

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
3- During the program period of the training Completion rate	Ratio	60	67	66	67	68	69

Explanation Regarding the Indicator: It is aimed to increase the graduation rate of students enrolled in our university's education programs during the program period. It will be monitored in quarterly periods.

Calculation Method: Records in UBYS

Source of Data: Registrar's Office

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
4- Science quota Occupancy rate	Ratio	90	91	90	91	92	93

Explanation Regarding the Indicator: It is aimed to increase the occupancy rate of science quotas. It will be monitored in quarterly periods.

Calculation Method: Number of Science Registered Students / Science Quota

Source of Data: Registrar's Office

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
5- Printed and the number of electronic resources	Issue	8.511.000	8.800.000	8.800.000	8.850.000	8.900.000	8.950.000

Explanation Regarding the Indicator: It is aimed to increase the number of printed and e-books and database subscriptions in our university library and to provide faculty members and students with access to the information they need. It will be monitored in quarterly periods.

Calculation Method: Number of Printed Books + Number of E-Books + Database Subscription

Source of Data: Library and Documentation Department

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
6- Printed and electronic Number of sources	Issue	491,30	490	490	495	500	505

To the indicator increase	Regarding	Description: Students' information accessibility Our university to
		It is aimed to increase the number of resources in the library. It will be monitored in quarterly periods.
Calculation Method: Students		Number of Printed Books + Number of E-Books + Number of Databases / Total Number
Source of Data:		Library and Documentation Department

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
7- Number of people benefiting from the library	Issue	356.089	375.000	375.000	380.000	390.000	395.000

Explanation Regarding the Indicator: Efforts will be made to increase the number of people benefiting from the library.

It will be monitored in quarterly periods.

Calculation Method: Statistics in Yordam Library Automation System

Source of Data: Library and Documentation Department

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
8- Graduate students share in total students	Ratio	0,07	10	9	10	11	12

Explanation Regarding the Indicator: At our university Education by Graduate Student of the number Increasing

is aimed. It will be monitored in quarterly periods.

Calculation Method: Number of Graduate Students / Total Number of Students

Source of Data: Registrar's Office

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
9- Education per student area	Square meters	3,86	3,90	3,90	4	4,10	4,20

Explanation Regarding the Indicator: This Indication by Student per Falling Education areas It is aimed to increase. It will be monitored in quarterly periods.

Calculation Method: Education Area (m2) / Number of Students

Source of Data: Department of Construction and Technical Affairs

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
10- Closed per student Area	Square meters	8,92	8,90	8,90	9,00	9,10	9,20

Explanation Regarding the Indicator: With this indicator, it is aimed to increase the closed areas per student. It will be monitored in quarterly periods.

Calculation Method: Closed Area (m2) / Number of Students

Source of Data: Department of Construction and Technical Affairs

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
11- Student exchange of students benefiting from programs	Ratio	0	0	0	0,1	0,01	0,01

Explanation Regarding the Indicator:

With this indicator, student exchange to increase student satisfaction. It is aimed to increase the rate of students benefiting from the programs. It will be monitored in quarterly periods.

Calculation Method:

Number of Students Benefiting / Total Number of Students

Source of Data:

Registrar's Office

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
12- Per faculty member Number of Students	Issue	43,14	43,02	40,03	39,32	38,58	37,50

Explanation Regarding the Indicator:

With this indicator, per faculty member to increase the quality of education. It is aimed to reduce the number of students. It will be monitored in quarterly periods.

Calculation Method:

Number of students / Number of faculty members

Source of Data:

Registrar's Office, Personnel Department

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
13- Health sciences quota Occupancy rate	Ratio	1.116	99	98	98	99	100

Explanation Regarding the Indicator:

With this indicator, the Health Sciences Quota occupancy rate is at the current level.

It is aimed to remain. They will be monitored in quarterly rotations.

Calculation Method:

Number of Registered Students / Health Sciences Quota Data UBYS System

It is taken over.

Source of Data:

Registrar's Office

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
14- Social sciences quota Occupancy rate	Ratio	88	88	87	88	89	90

Explanation Regarding the Indicator:

Increasing the Social Sciences Quota Occupancy rate with this indicator is aimed. It will be monitored in quarterly periods.

Calculation Method:

Number of Students Enrolled in Social Sciences / Social Sciences Quota Data is received through the UBYS System.

Source of Data:

Registrar's Office

Performance Indicator	Unit of Measurement	2023	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
15- Technopark or Technology Transfer Office (TTO) projects Number of students attending	Issue	0	37	22	37	45	50

Explanation Regarding the Indicator: Participating in our University's Technopolis or Technology Transfer Office projects

It aims to increase the number of students. It will be monitored in quarterly periods.
The number of participating students is taken through UBYS.

Calculation Method:

Source of Data:

Academic Units

Performance Indicator	Unit of Measurement	0	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
16- Training program implemented jointly with international organizations number of	Issue	0	1	0	1	1	1

Explanation Regarding the Indicator: Our university's education program implemented jointly with international organizations

It is aimed to increase the number of people continuously. It will be monitored in quarterly periods.

Calculation Method:

Data is received through UBYS.

Source of Data:

Registrar's Office

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
17- Providing education in a foreign language Number of Programs	Issue	2	2	3	3	3	3

Explanation Regarding the Indicator:

With this indicator, increasing the number of programs providing education in a foreign language is aimed. It will be monitored in quarterly periods.

Calculation Method:

Data recorded in the UBYS system

Source of Data:

Registrar's Office

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
18- Foreign national Number of academics	Issue	7	8	5	6	7	8

Explanation Regarding the Indicator:

With this indicator, data on the number of foreign lecturers can be tracked. will be done. It will be monitored in quarterly periods.

Calculation Method:

Data recorded in the UBYS System

Source of Data: Personnel Department

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
19- Foreign student number of	Issue	1.658	1.900	1.686	1.700	1.800	1.900

Explanation Regarding the Indicator: With this indicator, it is aimed to increase the number of foreign students. It will be monitored in quarterly periods.

Calculation Method: Data obtained from the UBYS system

Source of Data: Registrar's Office

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
20- Minor and double major The ratio of graduates to the total number of graduates	Ratio	0,01	1,1	1	1,1	1,2	1,3

Explanation Regarding the Indicator:

With this indicator, the total number of graduates of minor and double major programs

It is aimed to monitor the ratio to the number of graduates. It will be monitored in quarterly periods.

Calculation Method:

Registered data from the Registrar's Office.

Source of Data:

Registrar's Office

Activity Costs to be Carried Out within the Scope of the Sub-Program

Activities	2025 Budget	2025 Spending June	2026 Budget	2027 Prediction	2028 Prediction
Scholarship Services for PhD Students	0	288.000	0	0	0
On Budget	0	288.000	0	0	0
Off Budget	0	0	0	0	0
Applied Training of Science and Engineering Students	0	0	0	0	0
On Budget	0	0	0	0	0
Off Budget	0	0	0	0	0
Scholarship Services for Undergraduate Students	0	120.000	0	0	0
On Budget	0	120.000	0	0	0
Off Budget	0	0	0	0	0
Higher Education Institutions Information and Cultural Resources and Sports Infrastructure Development Services	19.980.000	9.833.207	31.134.000	56.339.000	61.235.000
On Budget	19.980.000	9.833.207	31.134.000	53.339.000	61.235.000
Off Budget	0	0	0	0	0
Higher Education Institutions Formal Education	1.249.459.000	568.306.026	1.673.511.000	1.813.065.000	1.977.326.000
On Budget	1.249.459.000	568.306.026	1.673.511.000	1.813.065.000	1.977.326.000
Off Budget	0	0	0	0	0
Higher Education Institutions Evening Education	1.800.000	835.274	2.157.000	2.393.000	2.580.000
On Budget	1.800.000	835.274	2.157.000	2.393.000	2.580.000
Off Budget	0	0	0	0	0
Higher Education Institutions International Cooperative Education and Training Program	262.580	51.564	260.000	260.000	260.000
On Budget	0	0	0	0	0
Off Budget	262.580	51.564	260.000	260.000	260.000
Higher Education Institutions Distance Education	764.000	0	924.000	1.029.000	1.120.000
On Budget	764.000	0	924.000	1.029.000	1.120.000
Off Budget	0	0	0	0	0
Higher Education Institutions Summer Schools	0	0	0	0	0
On Budget	0	0	0	0	0
Off Budget	0	0	0	0	0
T O P L A M	1.272.265.580	579.434.071	1.707.986.000	1.873.086.000	2.042.521.000
On Budget	1.272.003.000	579.382.507	1.707.726.000	1.872.826.000	2.042.261.000
Off Budget	262.580	51.564	260.000	260.000	260.000

Explanations Regarding Activities:

Scholarship Services for PhD Students

Within the scope of YÖK 100/2000 Doctoral Scholarship, students who are entitled to receive scholarships are given to our university by YÖK.

The amount sent is appropriated and transferred.

Applied Training of Science and Engineering Students

Taking the necessary measures for the complete execution of workplace training for the Applied Education of Science and Engineering Students,
The expenses of the students' General Health Insurance Transactions for the work, transactions and processes related to the reinforcement of the theoretical knowledge they have acquired, the advancement of their skills and experience, and the recognition of the innovations in the sector will be monitored under this activity.

Within the scope of YÖK Support Scholarship, the amount sent to our university by YÖK is transferred to the students who are entitled to receive a scholarship.

Mimar Sinan Fine Arts University Painting and Sculpture Museum Activities

Higher Education Institutions Open Education

Higher Education Institutions Information and Cultural Resources and Sports Infrastructure Development Services

The expenses of our university's academic, administrative staff and students regarding the subscriptions and purchases of publications in printed and electronic media to be used in education, training and scientific research will be monitored under this activity.

Higher Education Institutions Formal Education

Our university; 9 Faculties, 1 Institute, 1 School and 4 Vocational Schools and education on Primary Education service.

Higher Education Institutions Evening Education

Based on the provisions of Law No. 3843 and Law No. 2547, our university is in Higher Education Institutions. It carries out its activities related to Evening Education.

Higher Education Institutions Distance Education

Our activities related to Distance Education are in accordance with the Procedures and Principles Regarding Distance Education in Higher Education Institutions and other legislation issued on the basis of Articles 44 and 46 of the Higher Education Law No. 2547.

It is carried out in accordance with the

Higher Education Institutions Summer Schools

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name HIGHER EDUCATION
Subprogram Name ASSOCIATE DEGREE EDUCATION, UNDERGRADUATE EDUCATION AND GRADUATE EDUCATION
Sub-Program Objective To train graduates who have professional competence and are open to development
Activity Name Higher Education Institutions Information and Cultural Resources and Sports Infrastructure Development Services
Description The expenses of our university's academic, administrative staff and students regarding the subscriptions and purchases of publications in printed and electronic media to be used in education, training and scientific research will be monitored under this activity.

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	11.829.000	4.804.002	16.323.000	18.213.000	19.840.000
State Premium to the Social Security Institution Expenses	1.278.000	493.918	1.765.000	1.965.000	2.142.000
Goods and Services Procurement Expenses	873.000	12.772	1.046.000	1.161.000	1.253.000
Interest Expenses					
Current Transfers					
Capital Expenditures	6.000.000	4.522.515	12.000.000	35.000.000	38.000.000
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	19.980.000	9.833.207	31.134.000	56.339.000	61.235.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	19.980.000	9.833.207	31.134.000	56.339.000	61.235.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name HIGHER EDUCATION
Subprogram Name ASSOCIATE DEGREE EDUCATION, UNDERGRADUATE EDUCATION AND GRADUATE EDUCATION
Sub-Program Objective To train graduates who have professional competence and are open to development
Activity Name Higher Education Institutions Formal Education
Description Our university; It provides education services related to Primary Education with 9 Faculties, 1 Institute, 1 School and 4 Vocational Schools. Expenses related to business, transactions and processes within this framework will be monitored under this activity.

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	952.577.000	478.834.720	1.290.148.000	1.437.151.000	1.564.822.000
State Premium to the Social Security Institution Expenses	112.806.000	54.836.341	152.843.000	170.067.000	185.016.000
Goods and Services Procurement Expenses	62.376.000	24.787.675	74.694.000	82.847.000	89.488.000
Interest Expenses					
Current Transfers					
Capital Expenditures	121.700.000	9.847.290	155.826.000	123.000.000	138.000.000
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	1.249.459.000	568.306.026	1.673.511.000	1.813.065.000	1.977.326.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	1.249.459.000	568.306.026	1.673.511.000	1.813.065.000	1.977.326.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name HIGHER EDUCATION
Subprogram Name ASSOCIATE DEGREE EDUCATION, UNDERGRADUATE EDUCATION AND GRADUATE EDUCATION
Sub-Program Objective To train graduates who have professional competence and are open to development
Activity Name Higher Education Institutions Evening Education
Description Our university carries out its activities related to Evening Education in Higher Education Institutions based on the provisions of Law No. 3843 and Law No. 2547. Expenses related to business, transactions and processes within this framework will be monitored under this activity.

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	1.250.000	661.276	1.496.000	1.659.000	1.789.000
State Premium Expenses to the Social Security Institution	10.000		14.000	16.000	17.000
Goods and Services Procurement Expenses	540.000	173.997	647.000	718.000	774.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	1.800.000	835.274	2.157.000	2.393.000	2.580.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	1.800.000	835.274	2.157.000	2.393.000	2.580.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name HIGHER EDUCATION
Subprogram Name ASSOCIATE DEGREE EDUCATION, UNDERGRADUATE EDUCATION AND GRADUATE EDUCATION
Sub-Program Objective To train graduates who have professional competence and are open to development
Activity Name Higher Education Institutions International Cooperative Education and Training Program

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses					
State Premium to the Social Security Institution Expenses					
Goods and Services Procurement Expenses					
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET					
Revolving Fund					
Premium Account	262.580	51.564	260.000	260.000	260.000
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES	262.580	51.564	260.000	260.000	260.000
TOTAL OPERATING COST	262.580	51.564	260.000	260.000	260.000

OPERATING COSTS TABLE

Administration Name	BARTIN UNIVERSITY
Program Name	HIGHER EDUCATION
Subprogram Name	ASSOCIATE DEGREE EDUCATION, UNDERGRADUATE EDUCATION AND GRADUATE EDUCATION
Sub-Program Objective	To train graduates who have professional competence and are open to development
Activity Name	Higher Education Institutions Distance Education
Description	Our activities related to Distance Education are carried out in accordance with the Procedures and Principles Regarding Distance Education in Higher Education Institutions and other legislation issued on the basis of Articles 44 and 46 of the Higher Education Law No. 2547.

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	641.000		647.000	720.000	784.000
State Premium Expenses to the Social Security Institution					
Goods and Services Procurement Expenses	123.000		277.000	309.000	336.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	764.000		924.000	1.029.000	1.120.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	764.000		924.000	1.029.000	1.120.000

Sub-Program Name: SCHOLARSHIPS AND SUPPORTS PROVIDED TO FACULTY MEMBERS
Justification and Explanations: Our university has Ağdacı Campus, Kutlubey Campus, Ulus Vocational School and Bartın Vocational School Kurucaşile Campus. The institution provides learning environments that can increase the effectiveness of education and training in a way that is adequately and appropriately equipped. The library and documentation unit at our university has memberships in many databases, and in this way, faculty members are provided with access to these databases and contribute to their professional development.

In order to ensure the professional development of trainers for student-centered learning, importance has been given to training of trainers. For this purpose, many trainings have been carried out, and in this process, it is aimed to ensure continuous improvement in the professional development of the trainers at our University and to contribute to the dissemination of student-centered education and its transformation into a learning culture. In addition, there are goals in the Strategic Plan of our University to increase the professional development of faculty members, and the scientific studies of faculty members are supported.

Sub-Program Goal: It is to train academicians who are competent in their field, researchers, produce and transfer knowledge.

Performance Indicators

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True Forecast	2026 Objective	2027 Objective	2028 Objective
1- Per faculty member in journals within the scope of SCI, SCI-Expanded, SSCI and AHCI Number of Publications	Issue	0,54	0,50	0,50	0,52	0,54	0,56

Explanation Regarding the Indicator: Lecturer in journals within the scope of SCI, SCI-Expanded, SSCI and AHCI

It is aimed to increase the number of publications per publication. It will be monitored in quarterly periods.

Calculation Method:

Data from Web of Science

Source of Data:

Library and Documentation Department

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True Forecast	2026 Objective	2027 Objective	2028 Objective
2- Scholarships provided in priority areas to be determined by the Council of Higher Education Number of Doctoral Students Benefiting	Issue	4	10	9	10	11	12

Explanation Regarding the Indicator:

Efforts will be made to increase the number of students benefiting from the YÖK 100/2000 Doctoral Scholarship.

Calculation Method:

It will be monitored in quarterly periods.

Source of Data:

Data registered in the Registrar's Office
Registrar's Office

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
3- The number of beneficiaries of research supports provided by the Council of Higher Education	Issue	0	0	0	2	3	4

Explanation Regarding the Indicator: It is aimed to always increase the quality of the studies carried out by the academic staff of our university and to increase the research support received in this direction.

It will be monitored in quarterly periods.

Calculation Method: Data registered at the Institute of Graduate Studies.

Source of Data: Graduate School

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
4- Council of Higher Education, Turkish Academy of Sciences and TÜBİTAK science, incentive and art Number of awards	Issue	0	1	1	2	3	2

Explanation Regarding the Indicator: It is always aimed to increase the quality of the work done by the academic staff of our university and to increase the awards received in this direction.

It will be monitored in quarterly periods.

Calculation Method: Data registered at the Institute of Graduate Studies.

Source of Data: Graduate School

Sub-Program Name:

STUDENT LIFE IN HIGHER EDUCATION

Justification and Explanations:

Various activities are organized at our university to enrich the scientific and social lives of our students. Through these activities, our students meet with artists, scientists and cultural figures who have proven themselves in the scientific and cultural field. Our students have fun with music, theater and sports activities during the spring festivals held every year. Our university has a football field, fitness center and indoor sports hall. Our students can benefit from sports opportunities as they wish. Events such as theater and concerts are regularly organized throughout the year at the Provincial Directorate of Culture. Bartın Culture, Art, Tourism and Strawberry Festival is organized regularly by Bartın Municipality every year. By ensuring the promotion of Bartın on national and international platforms, the people living in the Western Black Sea Region mingle in the festival environment and share their local, national and international cultural values, the festival is organized with the aim of keeping cultural values alive and spreading, supporting and developing artistic activities, and promoting tourism values with programs that reflect the cultural accumulation for the tourism potential of the region. It is prepared with a content.

Sub-Program Goal: The quality of nutrition and accommodation services offered to higher education students increase; Increasing the quality of life by supporting the personal and social development of students

Performance Indicators

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
1- Nutrition services Number of students benefiting	Issue	44.719	375.000	394.000	394.100	394.150	394.200

Explanation Regarding the Indicator: The studies to be carried out in order to enable students to benefit more from nutrition services will be followed with this indicator. It will be monitored in quarterly periods.

Calculation Method: Number of meal vouchers sold to students
Source of Data: Department of Health, Culture and Sports

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
2- Social per student Reinforcement area	Square meters	1,22	0,84	0,84	0,84	0,84	0,84

Explanation Regarding the Indicator: Studies on the improvement of social areas for students are carried out in this

indicator. It will be monitored in quarterly periods.

Calculation Method: Canteen area (square meters) + dining hall area (square meters) + sports field (square) / Number of students (meters)

Source of Data:

Presidency of Health, Culture and Sports

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
3- Student club and community number of	Issue	82	75	96	90	92	94

Explanation Regarding the Indicator: Student clubs and societies will be supported and their number will be increased and the work done will be monitored in this indicator. In quarterly periods will be followed.

Calculation Method: Records kept by the Department of Health, Culture and Sports

Source of Data: Department of Health, Culture and Sports

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
4- Social, cultural and sports Number of activities	Issue	543	622	636	647	656	666

Explanation Regarding the Indicator: Social, cultural and sports activities for the personal development of students

activities will be carried out and the work done will be monitored in this indicator. It will be monitored in quarterly periods.

Calculation Method: Data received from Academic Units and the Department of Health, Culture and Sports

Source of Data: Academic Units, Department of Health, Culture and Sports

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
5- Student in higher education Nutrition expenditure per	TL	1,400,44	610	660	770	880	990

Explanation Regarding the Indicator: Nutrition expenditures per student for our university students will be monitored in this indicator. It will be monitored in quarterly periods.

Calculation Method: Total Nutrition Expenditure to Students / Number of Registered Students

Source of Data: Department of Health, Culture and Sports

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
6- Satisfaction rate with student life in higher education	Ratio	72,79	75	75,50	75,80	76	76,20

Explanation Regarding the Indicator: Studies will be carried out to increase the satisfaction of our university students regarding the services provided and the results of the satisfaction survey will be monitored in this indicator. It will be monitored in twelve-month periods.

Calculation Method: At the end of each year, the satisfaction surveys conducted by the Quality Coordinatorship – Measurement and Evaluation Unit are analyzed by the SPSS Program.
calculated.

Source of Data: Quality Coordinatorship – Measurement and Evaluation Unit

Performance Indicator	Unit of Measurement	2024	2025 Planned	2025 YEST True. Forecast	2026 Objective	2027 Objective	2028 Objective
7- The number of students benefiting from the health services offered to students in higher education ratio to the total number of students	Ratio	0,02	0,12	0,15	0,15	0,14	0,14

Explanation Regarding the Indicator: Improvements will be made to the health services offered to the students of our university and more students will benefit from health services. Realizations regarding the number of students benefiting from health services will be monitored in this indicator. It will be monitored in quarterly periods.

Calculation Method: Number of Students Benefiting from Health Services / Total Number of Students

Source of Data: Department of Health, Culture and Sports

Activity Costs to be Carried Out within the Scope of the Sub-Program

Activities	2025 Budget	2025 Spending June	2026 Budget	2027 Prediction	2028 Prediction
Nutrition Services in Higher Education	31.058.000	18.460.086	37.186.000	41.253.000	44.566.000
On Budget	31.058.000	18.460.086	37.186.000	41.253.000	44.566.000
Off Budget	0	0	0	0	0
Culture and Sports Services in Higher Education	649.000	995.668	778.000	862.000	932.000
On Budget	649.000	995.668	778.000	862.000	932.000
Off Budget	0	0	0	0	0
Other Services Related to Student Life in Higher Education	5.048.000	2.325.265	5.710.000	6.351.000	6.864.000
On Budget	5.048.000	2.325.265	5.710.000	6.351.000	6.864.000
Off Budget	0	0	0	0	0
T O P L A M	36.755.000	21.781.019	43.674.000	48.466.000	52.362.000
On Budget	36.755.000	21.781.019	43.674.000	48.466.000	52.362.000
Off Budget	0	0	0	0	0

Explanations Regarding Activities:**Nutrition Services in Higher Education**

47 of the Higher Education Law No. 2547. Within the framework of the provisions of the Implementation Regulation of the Department of Medico-Social Health, Culture and Sports Affairs of Higher Education Institutions, the nutritional needs of our students, academic and administrative staff are met by the Department of Health, Culture and Sports of our University through tenders. For this purpose, food service is provided in Ağdacı, Kutlubey, Kurucaşile and Ulus campuses.

Expenses related to business, transactions and processes within this framework will be monitored under this activity.

Culture and Sports Services in Higher Education

Within the framework of Articles 46 and 47 of the Higher Education Law No. 2547 and the provisions of the Implementation Regulation of the Department of Medico-Social Health, Culture and Sports Affairs of Higher Education Institutions, the Department of Health, Culture and Sports organizes exhibitions, concerts, conferences, theaters and similar arts and culture in order to enable students to spend their free time according to their interests, to gain the habit of resting and entertainment with their new interests, and to participate in these activities if they wish. Regarding the organization of activities in the fields, participation in tournaments organized by the University Sports Federation and all kinds of sports organizations.

expenses for business, transactions and processes will be monitored under this activity.

Other Services Related to Student Life in Higher Education

Within the framework of the duties and responsibilities of Articles 46 and 47 of the Higher Education Law No. 2547 and the Implementation Regulation of the Department of Medico-Social Health, Culture and Sports Affairs of Higher Education Institutions, the health institution ensures that the social needs of the students are met with social, cultural counseling and guidance, and the education

Applications and researches are carried out in this field in order to support teaching.

OPERATING COSTS TABLE

Administration Name	BARTIN UNIVERSITY
Program Name	HIGHER EDUCATION
Subprogram Name	STUDENT LIFE IN HIGHER EDUCATION
Sub-Program Objective	Increasing the quality of nutrition and accommodation services offered to higher education students; Increasing the quality of life by supporting the personal and social development of students
Activity Name	Nutrition Services in Higher Education
Description	Within the framework of Article 47 of the Higher Education Law No. 2547 and the provisions of the Implementation Regulation of the Department of Medico-Social Health, Culture and Sports Affairs of Higher Education Institutions, the nutritional needs of our students, academic and administrative staff are met by the Department of Health, Culture and Sports of our University through tenders. For this purpose, food service is provided in Ağdacı, Kutlubey, Kurucaşile and Ulus campuses. Expenses related to business, transactions and processes within this framework will be monitored under this activity.

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses					
State Premium to the Social Security Institution Expenses					
Goods and Services Procurement Expenses	31.058.000	18.460.086	37.186.000	41.253.000	44.566.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	31.058.000	18.460.086	37.186.000	41.253.000	44.566.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	31.058.000	18.460.086	37.186.000	41.253.000	44.566.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name HIGHER EDUCATION
Subprogram Name STUDENT LIFE IN HIGHER EDUCATION

Sub-Program Objective Increasing the quality of nutrition and accommodation services offered to higher education students; students' personal
 Improving the quality of life by supporting social development

Activity Name Culture and Sports Services in Higher Education
Description

Within the framework of Articles 46 and 47 of the Higher Education Law No. 2547 and the provisions of the Implementation Regulation of the Department of Medico-Social Health, Culture and Sports Affairs of Higher Education Institutions, the Department of Health, Culture and Sports organizes exhibitions, concerts, conferences, theaters and similar arts and culture in order to enable students to spend their free time according to their interests, to gain the habit of resting and entertainment with their new interests, and to participate in these activities if they wish. Expenses related to the organization of activities in the fields, participation in tournaments organized by the University Sports Federation and the organization of all kinds of sports organizations will be monitored under this activity.

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses					
State Premium to the Social Security Institution Expenses					
Goods and Services Procurement Expenses	649.000	995.668	778.000	862.000	932.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	649.000	995.668	778.000	862.000	932.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	649.000	995.668	778.000	862.000	932.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name HIGHER EDUCATION
Subprogram Name STUDENT LIFE IN HIGHER EDUCATION
Sub-Program Objective Increasing the quality of nutrition and accommodation services offered to higher education students; Increasing the quality of life by supporting the personal and social development of students

Activity Name Other Services Related to Student Life in Higher Education
Descripti Articles 46 and 47 of the Higher Education Law No. 2547. Within the framework of the duties and responsibilities of the Higher Education Institutions Medico-Social Health, Culture and Sports Affairs Department Implementation Regulation, the health institution ensures that the social needs of the students are met with social, cultural counseling and guidance, and applications and researches are carried out in this field in order to support education and training.

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	4.028.000	1.585.798	4.334.000	4.818.000	5.208.000
State Premium to the Social Security Institution Expenses	720.000	334.167	1.017.000	1.135.000	1.226.000
Goods and Services Procurement Expenses	300.000	405.300	359.000	398.000	430.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	5.048.000	2.325.265	5.710.000	6.351.000	6.864.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	5.048.000	2.325.265	5.710.000	6.351.000	6.864.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name MANAGEMENT AND SUPPORT PROGRAM
Subprogram Name INSPECTION, AUDIT AND CONSULTANCY SERVICES
Activity Name Legal Consultancy and Reasoning Services

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	5.481.000	926.320	7.563.000	8.435.000	9.193.000
State Premium Expenses to the Social Security Institution	485.000	127.425	669.000	747.000	814.000
Goods and Services Procurement Expenses	225.000	261.858	269.000	299.000	322.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	6.191.000	1.135.603	8.501.000	9.481.000	10.329.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	6.191.000	1.135.603	8.501.000	9.481.000	10.329.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name MANAGEMENT AND SUPPORT PROGRAM
Subprogram Name INSPECTION, AUDIT AND CONSULTANCY SERVICES
Activity Name Internal Audit

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	2.054.000	561.039	2.819.000	3.145.000	3.429.000
State Premium Expenses to the Social Security Institution	203.000	74.437	280.000	313.000	340.000
Goods and Services Procurement Expenses	7.000		8.000	9.000	10.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	2.264.000	635.476	3.107.000	3.467.000	3.779.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	2.264.000	635.476	3.107.000	3.467.000	3.779.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name MANAGEMENT AND SUPPORT PROGRAM
Subprogram Name SENIOR MANAGEMENT, ADMINISTRATIVE AND FINANCIAL SERVICES
Activity Name Activities Related to Information Technologies

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	13.917.000	5.882.041	19.186.000	21.402.000	23.328.000
State Premium to the Social Security Institution Expenses	1.454.000	700.033	2.006.000	2.237.000	2.438.000
Goods and Services Procurement Expenses	526.000	120.868	630.000	698.000	754.000
Interest Expenses					
Current Transfers					
Capital Expenditures	18.100.000	1.639.218	9.494.000	46.732.000	53.397.000
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	33.997.000	8.342.160	31.316.000	71.069.000	79.917.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	33.997.000	8.342.160	31.316.000	71.069.000	79.917.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name MANAGEMENT AND SUPPORT PROGRAM
Subprogram Name SENIOR MANAGEMENT, ADMINISTRATIVE AND FINANCIAL SERVICES
Activity Name Other Support Services

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	28.230.000	13.102.345	38.937.000	43.435.000	47.343.000
State Premium to the Social Security Institution Expenses	3.135.000	1.487.927	4.324.000	4.824.000	5.258.000
Goods and Services Procurement Expenses	2.795.000	586.901	3.218.000	3.568.000	3.851.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	34.160.000	15.177.172	46.479.000	51.827.000	56.452.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	34.160.000	15.177.172	46.479.000	51.827.000	56.452.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name MANAGEMENT AND SUPPORT PROGRAM
Subprogram Name SENIOR MANAGEMENT, ADMINISTRATIVE AND FINANCIAL SERVICES
Activity Name Ensuring Accessibility for People with Disabilities

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses					
State Premium to the Social Security Institution Expenses					
Goods and Services Procurement Expenses	77.000		92.000	103.000	110.000
Interest Expenses					
Current Transfers					
Capital Expenditures	4.200.000	316.280	2.680.000	18.000.000	23.306.000
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	4.277.000	316.280	2.772.000	18.103.000	23.416.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	4.277.000	316.280	2.772.000	18.103.000	23.416.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name MANAGEMENT AND SUPPORT PROGRAM
Subprogram Name SENIOR MANAGEMENT, ADMINISTRATIVE AND FINANCIAL SERVICES
Activity Name General Support Services

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	7.859.000	14.536.084	10.848.000	12.101.000	13.192.000
State Premium to the Social Security Institution Expenses	816.000	1.681.393	1.126.000	1.256.000	1.369.000
Goods and Services Procurement Expenses	107.000	27.342	128.000	142.000	153.000
Interest Expenses					
Current Transfers	3.368.000	433.213	4.858.000	5.383.000	5.814.000
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	12.150.000	16.678.033	16.690.000	18.882.000	20.528.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	12.150.000	16.678.033	16.690.000	18.882.000	20.528.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name MANAGEMENT AND SUPPORT PROGRAM
Subprogram Name SENIOR MANAGEMENT, ADMINISTRATIVE AND FINANCIAL SERVICES
Activity Name Execution of Construction and Construction Works

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	39.287.000	12.812.662	54.127.000	60.382.000	65.814.000
State Premium to the Social Security Institution Expenses	3.878.000	1.384.797	5.349.000	5.967.000	6.504.000
Goods and Services Procurement Expenses	574.000	111.121	688.000	762.000	825.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	43.739.000	14.308.580	60.164.000	67.111.000	73.143.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	43.739.000	14.308.580	60.164.000	67.111.000	73.143.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name MANAGEMENT AND SUPPORT PROGRAM
Subprogram Name SENIOR MANAGEMENT, ADMINISTRATIVE AND FINANCIAL SERVICES
Activity Name Activities Related to Human Resources Management

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	48.459.000	31.086.939	66.111.000	73.417.000	80.026.000
State Premium to the Social Security Institution Expenses	5.083.000	3.746.625	6.919.000	7.684.000	8.376.000
Goods and Services Procurement Expenses	456.000	55.467	545.000	606.000	654.000
Interest Expenses					
Current Transfers	24.133.000	12.341.894	31.421.000	34.815.000	37.599.000
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	78.131.000	47.230.925	104.996.000	116.522.000	126.655.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	78.131.000	47.230.925	104.996.000	116.522.000	126.655.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name MANAGEMENT AND SUPPORT PROGRAM
Subprogram Name SENIOR MANAGEMENT, ADMINISTRATIVE AND FINANCIAL SERVICES
Activity Name Private Secretary Services

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	42.586.000	16.631.245	59.221.000	66.063.000	72.009.000
State Premium to the Social Security Institution Expenses	3.345.000	1.338.164	4.614.000	5.147.000	5.611.000
Goods and Services Procurement Expenses	586.000	484.067	702.000	778.000	839.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	46.517.000	18.453.476	64.537.000	71.988.000	78.459.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	46.517.000	18.453.476	64.537.000	71.988.000	78.459.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name MANAGEMENT AND SUPPORT PROGRAM
Subprogram Name SENIOR MANAGEMENT, ADMINISTRATIVE AND FINANCIAL SERVICES
Activity Name Strategy Development and Financial Services

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	11.415.000	4.336.313	15.738.000	17.556.000	19.135.000
State Premium to the Social Security Institution Expenses	1.132.000	497.726	1.562.000	1.742.000	1.899.000
Goods and Services Procurement Expenses	112.000	12.289	135.000	149.000	161.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	12.659.000	4.846.327	17.435.000	19.447.000	21.195.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	12.659.000	4.846.327	17.435.000	19.447.000	21.195.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name MANAGEMENT AND SUPPORT PROGRAM
Subprogram Name SENIOR MANAGEMENT, ADMINISTRATIVE AND FINANCIAL SERVICES
Activity Name Services to be Carried Out with Immovable Property Revenues

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses					
State Premium to the Social Security Institution Expenses					
Goods and Services Procurement Expenses	809.000	43.920	968.000	1.074.000	1.162.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	809.000	43.920	968.000	1.074.000	1.162.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	809.000	43.920	968.000	1.074.000	1.162.000

OPERATING COSTS TABLE

Administration Name BARTIN UNIVERSITY
Program Name MANAGEMENT AND SUPPORT PROGRAM
Subprogram Name SENIOR MANAGEMENT, ADMINISTRATIVE AND FINANCIAL SERVICES
Activity Name Administrative Services for Students in Higher Education

ECONOMIC CODE	2025 Budget	2025 Spending (June)	2026 Budget	2027 Prediction	2028 Prediction
Personnel Expenses	25.308.000	12.839.391	34.907.000	38.937.000	42.443.000
State Premium to the Social Security Institution Expenses	2.652.000	1.500.009	3.659.000	4.081.000	4.449.000
Goods and Services Procurement Expenses	853.000	338.557	1.023.000	1.133.000	1.225.000
Interest Expenses					
Current Transfers					
Capital Expenditures					
Capital Transfers					
Lending					
TOTAL RESOURCES WITHIN THE BUDGET	28.813.000	14.677.958	39.589.000	44.151.000	48.117.000
Revolving Fund					
Premium Account					
Other Off-Budget Resources					
TOTAL OFF-BUDGET RESOURCES					
TOTAL OPERATING COST	28.813.000	14.677.958	39.589.000	44.151.000	48.117.000

IV. TOTAL RESOURCE NEEDS OF THE ADMINISTRATION
Bartın University Performance Program Cost at the Activities Level

PROGRAM CLASSIFICATION	2026			2027			2028		
	WITHIN THE BUDGET	OFF BUDGET	TOTAL	WITHIN THE BUDGET	OFF BUDGET	TOTAL	WITHIN THE BUDGET	OFF BUDGET	TOTAL
RESEARCH, DEVELOPMENT AND INNOVATION	27.517.000	25.000.000	52.517.000	33.620.000	30.000.000	63.620.000	37.947.000	35.000.000	72.947.000
RESEARCH INFRASTRUCTURES	24.000.000	0	24.000.000	29.698.000	0	29.698.000	33.694.000	0	33.694.000
<i>Establishment and Development of Research Infrastructure of Higher Education Institutions</i>	24.000.000	0	24.000.000	29.698.000	0	29.698.000	33.694.000	0	33.694.000
SCIENTIFIC RESEARCH AND DEVELOPMENT IN HIGHER EDUCATION	3.517.000	25.000.000	28.517.000	3.922.000	30.000.000	33.922.000	4.253.000	35.000.000	39.253.000
<i>Scientific Research Projects of Higher Education Institutions</i>	3.517.000	25.000.000	28.517.000	3.922.000	30.000.000	33.922.000	4.253.000	35.000.000	39.253.000
LIFELONG LEARNING	0	825.000	825.000	0	908.000	908.000	0	998.000	998.000
CONTINUING EDUCATION ACTIVITIES OF HIGHER EDUCATION INSTITUTIONS	0	825.000	825.000	0	908.000	908.000	0	998.000	998.000
<i>Educational Programs, Courses and Seminars Offered to Community Service</i>	0	825.000	825.000	0	908.000	908.000	0	998.000	998.000
HIGHER EDUCATION	1.751.400.000	260.000	1.751.660.000	1.921.292.000	260.000	1.921.552.000	2.094.623.000	260.000	2.094.883.000
ASSOCIATE DEGREE EDUCATION, UNDERGRADUATE EDUCATION AND GRADUATE EDUCATION	1.707.726.000	260.000	1.707.986.000	1.872.826.000	260.000	1.873.086.000	2.042.261.000	260.000	2.042.521.000
<i>Higher Education Institutions Information and Cultural Resources and Sports Infrastructure Development Services</i>	31.134.000	0	31.134.000	56.339.000	0	56.339.000	61.235.000	0	61.235.000
<i>Higher Education Institutions Formal Education</i>	1.673.511.000	0	1.673.511.000	1.813.065.000	0	1.813.065.000	1.977.326.000	0	1.977.326.000

<i>Higher Education Institutions Evening Education</i>	2.157.000	0	2.157.000	2.393.000	0	2.393.000	2.580.000	0	2.580.000
<i>Higher Education Institutions International Cooperative Education and Training Program</i>	0	260.000	260.000	0	260.000	260.000	0	260.000	260.000
<i>Higher Education Institutions Distance Education</i>	924.000	0	924.000	1.029.000	0	1.029.000	1.120.000	0	1.120.000
STUDENT LIFE IN HIGHER EDUCATION	43.674.000	0	43.674.000	48.466.000	0	48.466.000	52.362.000	0	52.362.000
<i>Nutrition Services in Higher Education</i>	37.186.000	0	37.186.000	41.253.000	0	41.253.000	44.566.000	0	44.566.000
<i>Culture and Sports Services in Higher Education</i>	778.000	0	778.000	862.000	0	862.000	932.000	0	932.000
<i>Other Services Related to Student Life in Higher Education</i>	5.710.000	0	5.710.000	6.351.000	0	6.351.000	6.864.000	0	6.864.000
MANAGEMENT AND SUPPORT PROGRAM	396.824.000	0	396.824.000	493.122.000	0	493.122.000	543.152.000	0	543.152.000
INSPECTION, AUDIT AND CONSULTANCY SERVICES	11.608.000	0	11.608.000	12.948.000	0	12.948.000	14.108.000	0	14.108.000
<i>Legal Consultancy and Reasoning Services</i>	8.501.000	0	8.501.000	9.481.000	0	9.481.000	10.329.000	0	10.329.000
<i>Internal Audit</i>	3.107.000	0	3.107.000	3.467.000	0	3.467.000	3.779.000	0	3.779.000
SENIOR MANAGEMENT, ADMINISTRATIVE AND FINANCIAL SERVICES	385.216.000	0	385.216.000	480.174.000	0	480.174.000	529.044.000	0	529.044.000
<i>Activities Related to Information Technologies</i>	31.316.000	0	31.316.000	71.069.000	0	71.069.000	79.917.000	0	79.917.000
<i>Other Support Services</i>	46.479.000	0	46.479.000	51.827.000	0	51.827.000	56.452.000	0	56.452.000
<i>Ensuring Accessibility for People with Disabilities</i>	2.772.000	0	2.772.000	18.103.000	0	18.103.000	23.416.000	0	23.416.000
<i>General Support Services</i>	16.960.000	0	16.960.000	18.882.000	0	18.882.000	20.528.000	0	20.528.000
<i>Execution of Construction and Construction Works</i>	60.164.000	0	60.164.000	67.111.000	0	67.111.000	73.143.000	0	73.143.000
<i>Activities Related to Human Resources Management</i>	104.996.000	0	104.996.000	116.522.000	0	116.522.000	126.655.000	0	126.655.000
<i>Private Secretary Services</i>	64.537.000	0	64.537.000	71.988.000	0	71.988.000	78.459.000	0	78.459.000
<i>Strategy Development and Financial Services</i>	17.435.000	0	17.435.000	19.447.000	0	19.447.000	21.195.000	0	21.195.000

<i>Services to be Carried Out with Immovable Property Revenues</i>	968.000	0	968.000	1.074.000	0	1.074.000	1.162.000	0	1.162.000
<i>Administrative Services for Students in Higher Education</i>	39.589.000	0	39.589.000	44.151.000	0	44.151.000	48.117.000	0	48.117.000
TOTAL	2.175.741.000	26.085.000	2.201.826.000	2.448.034.000	31.168.000	2.479.202.000	2.675.722.000	36.258.000	2.711.980.000

Bartın University Performance Program Cost at the Economic Classification Level

ECONOMIC CODE	2026				2027				2028			
	SERVICE PROGRAMS TOTAL	MANAGEMENT AND SUPPORT PROGRAM	OUT-OF-PROGRAM EXPENSES	TOTAL	SERVICE PROGRAMS TOTAL	MANAGEMENT AND SUPPORT PROGRAM	OUT-OF-PROGRAM EXPENSES	TOTAL	SERVICE PROGRAMS TOTAL	MANAGEMENT AND SUPPORT PROGRAM	OUT-OF-PROGRAM EXPENSES	TOTAL
<i>Personnel Expenses</i>	1.312.948.000	309.457.000		1.622.405.000	1.462.561.000	344.873.000		1.807.434.000	1.592.443.000	375.912.000		1.968.355.000
<i>State Premium Expenses to the Social Security Institution</i>	155.639.000	30.508.000		186.147.000	173.183.000	33.998.000		207.181.000	188.401.000	37.058.000		225.459.000
<i>Goods and Services Procurement Expenses</i>	118.504.000	8.406.000		126.910.000	131.470.000	9.321.000		140.791.000	142.032.000	10.066.000		152.098.000
<i>Interest Expenses</i>				0				0				0
<i>Current Transfers</i>		36.279.000		36.279.000		40.198.000		40.198.000		43.413.000		43.413.000
<i>Capital Expenditures</i>	191.826.000	12.174.000		204.000.000	187.698.000	64.732.000		252.430.000	209.694.000	76.703.000		286.397.000
<i>Capital Transfers</i>				0				0				0
<i>Lending</i>				0				0				0
<i>Reserve Appropriations</i>				0				0				0
TOTAL RESOURCES WITHIN THE BUDGET	1.778.917.000	396.824.000	0	2.175.741.000	1.954.912.000	493.122.000	0	2.448.034.000	2.132.570.000	543.152.000	0	2.675.722.000
<i>Revolving Fund</i>	825.000			825.000	908.000			908.000	998.000			998.000
<i>Premium Account</i>	25.260.000			25.260.000	30.260.000			30.260.000	35.260.000			35.260.000
<i>Other Off-Budget Resources</i>				0				0				0
TOTAL OFF-BUDGET RESOURCES	26.085.000	0	0	26.085.000	31.168.000	0	0	31.168.000	36.258.000	0	0	36.258.000
TOTAL	1.805.002.000	396.824.000	0	2.201.826.000	1.986.080.000	493.122.000	0	2.479.202.000	2.168.828.000	543.152.000	0	2.711.980.000

E- OTHER ISSUES EXPENDITURE UNITS RESPONSIBLE FOR ACTIVITIES

Name of Administration: BARTIN
UNIVERSITY

Year: 2026 (Presidential Proposal)

PROGRAM	SUB-PROGRAM	ACTIVITY	RESPONSIBLE EXPENDITURE UNIT
RESEARCH, DEVELOPMENT AND INNOVATION	RESEARCH INFRASTRUCTURES	Higher Education Institutions Research Infrastructure Establishment and Development	PRIVATE SECRETARY (RECTORATE)
	SCIENTIFIC IN HIGHER EDUCATION RESEARCH AND DEVELOPMENT	Scientific Institutions of Higher Education Institutions Research Projects	PRIVATE SECRETARY (RECTORATE)
HIGHER EDUCATION	ASSOCIATE DEGREE EDUCATION, UNDERGRADUATE EDUCATION AND GRADUATE EDUCATION	Higher Education Institutions Information and Services for the Development of Cultural Resources and Sports Infrastructure	LIBRARY AND DOCUMENTATION DEPARTMENT
		Higher Education Institutions Formal Education	DEPARTMENT OF ADMINISTRATIVE AND FINANCIAL AFFAIRS, DEPARTMENT OF CONSTRUCTION AND TECHNICAL AFFAIRS, STRATEGY DEVELOPMENT DEPARTMENT, FACULTY OF HEALTH SCIENCES, BARTIN HEALTH SERVICES PROFESSION SCHOOL, FACULTY OF SCIENCE, FACULTY OF ENGINEERING, ARCHITECTURE AND DESIGN, BARTIN FACULTY OF FORESTRY, FACULTY OF EDUCATION, FACULTY OF ECONOMICS AND ADMINISTRATIVE SCIENCES, FACULTY OF LETTERS, FACULTY OF SPORTS SCIENCES, ISLAMIC FACULTY OF SCIENCES, SCHOOL OF FOREIGN LANGUAGES, BARTIN VOCATIONAL SCHOOL, ULUS VOCATIONAL SCHOOL GRADUATE EDUCATION INSTITUTE

		Higher Education Institutions Evening Education	DEPARTMENT OF ADMINISTRATIVE AND FINANCIAL AFFAIRS, FACULTY OF SCIENCE, FACULTY OF ENGINEERING, ARCHITECTURE AND DESIGN, FACULTY OF ECONOMICS AND ADMINISTRATIVE SCIENCES, FACULTY OF LETTERS, SPORTS SCIENCES
STUDENT LIFE IN HIGHER EDUCATION			FACULTY, SCHOOL OF FOREIGN LANGUAGES, BARTIN VOCATIONAL SCHOOL, ULUS VOCATIONAL SCHOOL GRADUATE EDUCATION INSTITUTE
		Higher Education Institutions Distance Education	FACULTY OF LETTERS, BARTIN VOCATIONAL SCHOOL, GRADUATE EDUCATION INSTITUTE
		Nutrition Services in Higher Education	DEPARTMENT OF HEALTH, CULTURE AND SPORTS CHAIRMANSHIP
		Culture and Sports in Higher Education Services	DEPARTMENT OF HEALTH, CULTURE AND SPORTS CHAIRMANSHIP
		Student Life in Higher Education Other Services Related	DEPARTMENT OF HEALTH, CULTURE AND SPORTS CHAIRMANSHIP
MANAGEMENT AND SUPPORT PROGRAM	INSPECTION, AUDIT AND CONSULTANCY SERVICES	Legal Consultancy and Reasoning Services	LEGAL CONSULTANCY
		Internal Audit	PRIVATE SECRETARY (RECTORATE)
		Activities Related to Information Technologies	DEPARTMENT OF INFORMATION TECHNOLOGIES
		Other Support Services	ADMINISTRATIVE AND FINANCIAL AFFAIRS DEPARTMENT CHAIRMANSHIP
		Ensuring Accessibility for People with Disabilities	DEPARTMENT OF ADMINISTRATIVE AND FINANCIAL AFFAIRS, CONSTRUCTION WORKS AND TECHNICAL DEPARTMENT

SENIOR MANAGEMENT, ADMINISTRATIVE AND FINANCIAL SERVICES	General Support Services	PRIVATE SECRETARY (GENERAL SECRETARIAT), ADMINISTRATIVE AND FINANCIAL AFFAIRS DEPARTMENT CHAIRMANSHIP
	Regarding Human Resources Management Activities	DIRECTORATE OF PERSONNEL
	Execution of Construction and Construction Works	CONSTRUCTION WORKS AND TECHNICAL DEPARTMENT CHAIRMANSHIP
	Private Secretary Services	PRIVATE SECRETARY (RECTORATE)
	Strategy Development and Financial Services	STRATEGY DEVELOPMENT DEPARTMENT CHAIRMANSHIP
	It will be carried out with immovable property revenues Services	ADMINISTRATIVE AND FINANCIAL AFFAIRS DEPARTMENT CHAIRMANSHIP
	Administrative Services for Students in Higher Education	DEPARTMENT OF HEALTH, CULTURE AND SPORTS PRESIDENCY, STUDENT AFFAIRS DEPARTMENT

UNITS RESPONSIBLE FOR MONITORING PERFORMANCE INDICATORS

PROGRAM	SUB-PROGRAM	PERFORMANCE INDICATORS	RESPONSIBLE UNIT
RESEARCH, DEVELOPMENT AND INNOVATION	SCIENTIFIC RESEARCH AND DEVELOPMENT IN HIGHER EDUCATION	Number of patents obtained for products resulting from R&D	Private Secretary (Rectorate)
		Research centers income amount	Private Secretary (Rectorate)
		Number of research projects supported within the scope of BAP	Private Secretary (Rectorate)
		Number of R&D projects per faculty member	Private Secretary (Rectorate)
		Number of patent, utility model and industrial design applications	Private Secretary (Rectorate)
		Number of R&D projects supported by national and international organizations	Private Secretary (Rectorate)
		Number of scientific publications in international indexes	Library and Documentation Department
LIFELONG LEARNING	HIGHER EDUCATION INSTITUTIONS CONTINUING EDUCATION ACTIVITIES	Social integration for disadvantaged groups and Number of activities related to inclusion	Private Secretary (Rectorate)
		Number of people applying for training programs	Registrar's Office
		Number of activities carried out for graduates	Registrar's Office
		Number of certificates issued by the Continuing Education Center (SEM) and Language Center (DİLMER) for vocational education	Private Secretary (Rectorate)
		Number of completed social responsibility projects	Private Secretary (Rectorate)

HIGHER EDUCATION	SCHOLARSHIPS AND SUPPORTS PROVIDED TO FACULTY MEMBERS	Number of publications per faculty member in journals within the scope of SCI, SCI-Expanded, SSCI and AHCI	Library and Documentation Department
		Number of doctoral students benefiting from scholarships provided by YÖK in their priority fields	Registrar's Office
	ASSOCIATE DEGREE EDUCATION, UNDERGRADUATE EDUCATION AND GRADUATE EDUCATION	Number of those who have completed their doctoral education	Registrar's Office
		Educational sciences quota occupancy rate	Registrar's Office
		Completion rate of education during the program period	Registrar's Office
		Science quota occupancy rate	Registrar's Office
		Number of printed and electronic resources in the library	Library and Documentation Department
		Number of printed and electronic resources per student in the library	Library and Documentation Department
		Number of people benefiting from the library	Library and Documentation Department
		Share of graduate students in total students	Registrar's Office
		Educational area per student	Department of Construction and Technical Affairs
		Closed area per student	Department of Construction and Technical Affairs

HIGHER EDUCATION	ASSOCIATE DEGREE EDUCATION, UNDERGRADUATE EDUCATION AND GRADUATE EDUCATION	Number of students per faculty member	Registrar's Office
		Health sciences quota occupancy rate	Registrar's Office
		Social sciences quota occupancy rate	Registrar's Office
		Number of programs taught in a foreign language	Registrar's Office
		Number of foreign academics	Personnel Department
		Number of foreign students	Registrar's Office
	STUDENT LIFE IN HIGHER EDUCATION	Number of students benefiting from nutrition services	Department of Health, Culture and Sports
		Social reinforcement area per student	Department of Health, Culture and Sports
		Number of student clubs and societies	Department of Health, Culture and Sports
		Number of social, cultural and sports activities	Private Secretary (Rectorate)
		Nutrition expenditure per student in higher education	Department of Health, Culture and Sports
		Satisfaction rate with student life in higher education	Private Secretary (Rectorate)
		The ratio of the number of students benefiting from the health services provided to students in higher education to the total number of students	Department of Health, Culture and Sports

**BARTIN UNIVERSITY
STRATEGY DEVELOPMENT
DEPARTMENT HEAD**

Bartın University
Strategy DEVELOPMENT DEPARTMENT HEAD
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**THE FUTURE
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BEGINS**