



BARTIN UNIVERSITY

STRATEGY DEVELOPMENT DEPARTMENT

YEAR 2023

UNIT ACTIVITY REPORT

Bartın University
Strategy Development Department

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BARTIN UNIVERSITY

January, 2024



K. Atatürk



Prof. Dr. Orhan UZUN
Rector



UNIT MANAGER PRESENTATION

With the Law No. 5018 on Public Financial Management and Control, the basic principles of public finance, the general principles of the use of public resources, the general principles of the use of public resources are aimed to be used effectively and efficiently by considering accountability, and with the amendments made in the same law, the planning and budgeting process has been redefined within the framework of a new understanding of our financial management and control system, the management responsibility of the administrations has been emphasised and regulations have been introduced to ensure budget and accounting unity. In line with the envisaged new internal control system mechanism, an outcome-goal orientated financial management system has been tried to be established. The duties and working procedures and principles of our department are determined in Article 60 of the Law No. 5018, Article 7 of the Law No. 5436 and Article 5 of the Regulation on the Working Procedures and Principles of Strategy Development Units adopted by the Council of Ministers on 06.01.2006.

Article 41 of the Law No. 5018 stipulates that top managers and expenditure authorities allocated budgetary appropriations shall prepare an annual activity report within the framework of accountability. Activity reports, which are one of the most important elements of financial transparency and accountability, are also one of the cornerstones of the performance-based budgeting system.

Annual reports are regulated under the title of "Annual Reports and Final Accounts" in the Public Financial Management and Control Law. The issues to be included in the annual reports, preparation of the reports, submission of the reports to the relevant administrations, disclosure to the public and the periods related to these procedures and other principles and rules are specified in the "Regulation on the Annual Reports to be Prepared by Public Administrations".

Our 2023 Annual Report, prepared within the framework of the principles and principles set out in Law No. 5018 and the Regulation on Annual Reports to be Prepared by Public Administrations and accountability responsibility; general information, physical and organisational structure, information, technological and human resources used, assets and liabilities, performance information, activities and financial audit results are included.

In order to ensure that the relevant parties and the public are informed, our Unit Annual Report has been prepared in a clear, understandable and plain language in an accurate, reliable, unbiased and impartial manner to ensure financial transparency and accountability.

Kadir ÇELİK

Head of Strategy Development Department



CONTENTS

I- GENERAL INFORMATION	1
A-Authority, Duties and Responsibilities	2
B-Information on our Presidency	4
1. Physical Structure	4
2. Organizational Structure	4
2.1.Department of Strategy Development Areas of Activity	6
2.2.Legal Obligations and Legislation Analysis	9
2.3.Stakeholder Analysis	10
2.2.Computers - Other Information and Technological Resources	13
3. Human Resources	14
4. Visibility Activities	16
II-PURPOSE and OBJECTIVES	18
A-Aims and Objectives of our Presidency	18
B-Basic Policies and Priorities	19
C-Other Considerations	19
III-INFORMATION AND EVALUATIONS ON ACTIVITIES	20
A-FINANCIAL INFORMATION	20
1-Budget Implementation Results	20
1.1.Percentage Distribution of Expenses	21
2. Explanations on Basic Financial Statements	21
B-PERFORMANCE INFORMATION	21
1. Activity and Project Information	21
1.1.2.Preparation and Implementation of Detailed Financing Programme	22
1.1.3.Coordination of Investment Programme Preparations	22
1.1.4.Realisation of Budget Transactions	23
ACTIVITIES AND EVENTS OF THE DEPARTMENT OF STRATEGY DEVELOPMENT IN 2023	24
IV - ASSESSMENT OF CORPORATE ABILITY AND CAPACITY	45
A. Strengths, Weaknesses	45
C. Evaluation	46
V- RECOMMENDATIONS AND MEASURES	47
Ek-1: Statement of Internal Control Assurance of the Expenditure Officer	45

I GENERAL INFORMATION

OUR MISSION

To ensure that the financial resources of our University are used effectively, efficiently and economically, the budget is prepared, implemented, and all these transactions are reported, controlled and shared with the public by carrying out effective cooperation with our stakeholders with a high level of responsibility awareness based on the principles of accountability and transparency.

OUR VISION

To be a solution-oriented and dynamic unit that is committed to the strategic goals and objectives of our university with a sense of belonging, Our Department fulfils its duties in accordance with the law, continuously improves its service quality, implements and coordinates financial services with transparency principles, is innovative, rational, follows legal changes in effective cooperation with its stakeholders, and is based on process management.

Core Values

Strategy Development Department

- ✓ Respect for man and nature,
- ✓ Fairness,
- ✓ Tolerance,
- ✓ Commitment to ethical values,
- ✓ Participation,
- ✓ Quality management approach,
- ✓ Transparency,
- ✓ Accountability,
- ✓ Social responsibility,
- ✓ It has adopted the principle of efficiency and productivity.

As the Department of Strategy Development, in accordance with our Quality Assurance Policy document, "To systematically receive the opinions and suggestions of internal and external stakeholders with an effective cooperation in quality processes with an understanding of participation, to measure their satisfaction, to evaluate the results and to make improvement studies," our main objectives are to provide continuous guidance to our stakeholders, to ensure open communication, to contribute to business processes by contributing at a high level. In order to provide effective guidance service, we provide fast and effective information exchange by establishing communication groups of budget personnel, salary trustees, reporting groups. We also contribute to the development of our stakeholders by organising regular information trainings and meetings. We endeavour to ensure continuous improvement by regularly measuring the activities we have carried out for our stakeholders and the satisfaction levels of our unit. The results of the satisfaction survey, which started with 85%, 93% and finally 98%, increase our motivation towards our continuous improvement policy goals.

A-Authority, Duties and Responsibilities

- To determine the medium and long term strategies and policies of the administration within the framework of national development strategies and policies, annual programme and government programme, and to carry out the necessary studies to formulate its objectives.
- To coordinate the preparation of the strategic plan and performance programme of the administration and to carry out the consolidation of the results,
- To prepare the administrative budget, including the budget estimates for the following two years, in accordance with the strategic plan and annual performance programme, and to monitor and evaluate the compliance of the administrative activities with these,
- To prepare the expenditure and financing programme within the framework of the budget principles and principles to be determined in accordance with the legislation, to ensure that the appropriation is sent to the relevant units by taking into account the service requirements,
- To keep budget records, to collect and evaluate data on budget implementation results and to prepare budget final account and financial statistics,
- To collect, analyse and interpret information and data related to the management of the administration, development of services and performance.
- To develop performance and quality criteria in matters within the scope of the administration's duties and to fulfil other duties to be assigned within this scope.
- To accrue administrative revenues within the framework of the relevant legislation, to carry out the follow-up and collection of revenues and receivables,

- To carry out accounting services,
- To prepare the activity report of the administration based on the unit activity reports prepared by the expenditure units,
- To organise the invoice tables regarding the movables and immovables owned or used by the administration,
- Coordinating the preparation of the investment programme of the Administration, monitoring the implementation results and preparing the annual investment evaluation report,
- To examine the external factors that will affect the services, to conduct internal capacity research, to analyse the effectiveness and satisfaction level of the services and to conduct general researches on the subjects within the scope of duty of the administration.
- To carry out and finalise the financial affairs and transactions of the Administration that need to be pursued before other administrations,
- To carry out preliminary financial control activities,
- To carry out studies on the establishment of the internal control system, implementation and development of standards,
- To fulfil services related to management information systems.
- To provide the necessary information and counselling to the senior manager and expenditure authorities on the implementation of financial laws and other relevant legislation,
- To perform other duties to be assigned by the Rector

B- Information on our Presidency

1. Physical Structure

Our Directorate serves as Budget and Performance Programme Branch Directorate, Internal Control and Preliminary Financial Control Branch Directorate, Strategic Planning Branch Directorate and Accounting, Final Accounts and Reporting Branch Directorate on the 1st floor of the Rectorate Building at Kutlubey Campus.

	Number of Rooms	Number of Users
Working Room	5	12
Archive	1	-
Total	6	12

2. Organisation Structure

Our Directorate consists of the following four units reporting to the Head of Department.





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2.1. Strategy Development Department Activity Areas

Budget and Performance Programme Branch Directorate

According to Article 3 of the Law No. 5018, the budget is defined as: "a duly enacted document showing the income and expenditure estimates for a certain period and the issues related to their implementation". In the Central Government Budget Law: "It is the law that shows the revenue and expenditure estimates of the public administrations within the scope of Central Government and authorises and permits their implementation and execution".

The objectives of the budget are to provide the highest return from the public resources used by using scarce resources effectively, economically and efficiently in the most necessary areas in the face of increasing needs, to identify deviations between the targeted situation and the actual situation and their reasons, and to make the necessary corrections accordingly.

Duties of the Budget and Performance Programme Branch Directorate;

- To prepare the administration budget in accordance with the strategic plan and performance programme,
- To ensure the coordination of performance programme preparations,
- To ensure that the appropriation is sent to the relevant units based on the appropriation transfer documents issued by the expenditure units,
- To prepare the unit performance programme,
- To collect, analyse and interpret information and data related to the management of the administration, development of services and performance,
- To prepare the detailed expenditure and financing programme within the framework of the budget principles and principles to be determined by the legislation,
- To prepare period budget reports,
- To prepare the corporate financial status and expectations report,
- To prepare investment implementation report,
- Carrying out budget transactions and keeping their records,
- To accrue the revenues of the administration, to carry out the follow-up procedures of budget revenues and receivables,
- Coordinating the preparation of the investment programme of the Administration, monitoring the implementation results and preparing the annual investment evaluation report,
- To report the results of budget implementation, to produce measures to prevent problems and increase efficiency,
- To carry out and finalise the financial affairs and transactions of the Administration that need to be pursued before other administrations.

Internal Control Branch Directorate

In Article 55 of the Law No. 5018, internal control is defined as "the whole set of financial and other controls covering the organisation, method and process established by the administration and internal audit in order to ensure that the activities are carried out effectively, economically and efficiently, assets and resources are protected, accounting records are kept accurately and completely, financial information and management information are produced in a timely and reliable manner in accordance with the objectives of the administration, determined policies and legislation".

The objectives of internal control in Article 56 of the Law;

- Effective, economic and efficient management of public revenues, expenditures, assets and liabilities,
- Public administrations operate in accordance with laws and other regulations,
- Prevention of irregularities and corruption in all kinds of financial decisions and transactions,
- Obtain regular, timely and reliable reports and information for decision-making and monitoring,
- To prevent misuse and waste of assets and to protect them against losses.

Duties of Internal Control Branch Directorate;

- To carry out studies on the establishment of internal control system, implementation and development of standards,
- To prepare standards on issues related to the field of duty of the administration,
- To carry out preliminary financial control activities,
- To propose measures to eliminate the gap between objectives and results and to increase effectiveness,
- To carry out and finalise the financial affairs and transactions of the Administration that need to be pursued before other administrations.

Accounting, Final Account and Reporting Branch Directorate

Article 61 of the PFMCL No. 5018 defines "Accounting service is the collection of revenues and receivables, payment of expenditures to their rightful owners, receipt, custody, transfer and disbursement of money and monetary assets, and the recording and reporting of all other financial transactions".

The purpose of accounting is to enter, organise, report and transfer the information and documents that are the basis of the financial (or monetary) activities of the organisation to information users in a useful way.

Duties of the Accounting, Final Account and Reporting Branch Directorate;

- To prepare financial statistics and budget final account,
- To receive, store and give or send money and monetary assets and securities to the relevant persons,
- To carry out the collection of income and receivables,
- To pay expenses and debts to the rightful owners,
- To keep accounting of financial transactions,
- To organise the schedules of the invoices related to the movables and immovables owned or used by the Administration,
- To control the warehouses within the periods stipulated in the relevant legislation,
- To keep the books, records and documents related to accounting services for the periods specified in the relevant legislation and to keep them ready for audit,
- To audit the accounts, documents and transactions of the accounting officer fiduciaries at the times stipulated in the relevant legislation or to request the unit manager at the location of the accounting officer fiduciary to check them,
- To carry out and finalise the financial affairs and transactions of the Administration that need to be pursued before other administrations.

Duties of the Strategic Planning Branch Directorate;

Strategic planning is a participatory and flexible planning approach that refers to the process of creating a vision based on the current situation, mission and basic principles of organisations, setting goals and objectives in line with this vision, developing measurable indicators and monitoring and evaluating success.

Strategic planning aims to strengthen policy-making and costing capacity, to develop a management approach and budgeting based on goals and objectives, to ensure coordination between units, to establish accountability, to improve the quality of education and training, and to develop a management culture.

Duties of the Strategic Planning Branch Directorate;

- To ensure the establishment of a preparation programme for the strategic planning activities of the administration, to provide the training and consultancy services that will be needed in the strategic planning process and to coordinate the strategic planning activities,
- To provide support services related to strategic planning,
- To coordinate the preparation of the annual report of the administration,
- To ensure the coordination of the work on determining the mission of the administration,
- To identify new service opportunities by examining the external factors that will affect the services in matters within the scope of the administration's duties, and to propose measures to be taken against threats that prevent effectiveness and efficiency,
- To conduct in-house capacity research, to analyse the effectiveness of services and beneficiary satisfaction,
- To ensure coordination in determining the superiorities and weaknesses of the administration,
- To collect, classify and analyse information and data related to the activities of the administration, and to cooperate with the Management Information System function,
- To ensure coordination in the development of performance and quality criteria in matters within the scope of the administration's duties,
- To evaluate the compliance of the administration and/or units with the determined performance and quality criteria,
- To carry out the statistical registration and control procedures of the data related to the fields of activity of the administration.

Other Tasks;

- To contribute to the Student Fees Studies from the beginning of the process,
- To take part in the distribution processes of the Current Year Budgets to the units in line with the authority and responsibility given by the financial legislation,
- Carrying out the movable transactions of the units, accounting all of the movable receipts by our Presidency and transferring them to the ALYS system by assigning a staff member,
- Keeping records with the Ministry of Industry Labs system secretariat service,
- To contribute to zero waste, Energy Efficiency studies,
- Within the scope of standardisation, to contribute to the commission for determining the name and measurement units of consumption and durable movable materials by giving members from the unit,
- To support the Turkish Standards Hygiene Sanitation process and safe campus studies, to give members to commissions, to take part in internal audit processes,
- To contribute to the determination of canteen fees by giving members from the unit
- Appointment of chairman and financial member to tender commissions,

2.2. Legal Obligations and Legislation Analysis

- Law No. 2914 on Higher Education Personnel
- Law No. 657 on Civil Servants
- Law No. 5018 on Public Financial Management and Control
- Public Procurement Law No. 4734
- Law No. 5510 on Social Security and General Health Insurance
- Law No. 5434 on the Republic of Turkey Retirement Fund
- Law No. 4483 on the Trial of Civil Servants and Other Public Officials
- Law No. 2809 on the Organisation of Higher Education Institutions
- State Tender Law No. 2886
- Law No. 6085 on Court of Accounts
- Law No. 4735 on Public Procurement Contracts
- Law No. 6245 on Per Diem
- Law No. 6183 on Collection Procedure of Public Receivables
- Central Government Budget Law
- Stamp Tax Law
- Vehicle Law No. 237
- Civil Defence Law No. 7126
- Law No. 5746 on Supporting Research and Development Activities
- Law No. 5765 on Amendments to the Law on the Organisation of Higher Education Institutions and the Statutory Decree on the Staffing of Higher Education Institutions and the Schedules Annexed to the Statutory Decree on General Staff and Procedure
- Law No. 711 on the Establishment of Duty Officers and Provision of 24-Hour Working Hours in State of Emergency Drills
- Decree Law No. 124 on the Administrative Organisation of Higher Education Superior Institutions and Higher Education Institutions
- Decree Law No. 190 on General Staff and Procedure
- Central Government Accounting Regulation
- Regulation on Academic Evaluation and Quality Development in Higher Education Institutions
- Regulation on Scientific Research Projects of Higher Education Institutions
- Regulation on Principles and Procedures Regarding Internal Control and Preliminary Financial Control
- Communiqué on Public Internal Control Standards
- Decision on the Course Fees to be paid to the Lecturers who will take part in the Secondary Education in Higher Education Institutions and the Overtime Fees to be paid to the Academic Administrators, Lecturers and Administrative Staff
- Other Legislation Relating to Our Activities and Services

2.3. Stakeholder Analysis

Our internal and external stakeholders with whom our Presidency interacts, who are related to its services, who are directly or indirectly, positively or negatively affected by our Presidency or who affect our Presidency are prioritised and shown in Table 2.

Stakeholder Prioritisation Table

INTERNAL STAKEHOLDERS	Importance Degree	Impact Rating	Priority
Academic Staff	5	5	1
Administrative Staff	5	5	1

EXTERNAL STAKEHOLDERS	Importance Degree	Impact Rating	Priority
Students	5	5	1
Presidency Strategy and Budget Directorate	5	5	1
Ministry of Treasury and Finance	5	5	1
Court of Auditors	5	5	1
Social Security Institution	4	5	1
Bartın University Graduate Students	4	5	1
Council of Higher Education	4	5	1
Bartın Tax Office Directorate	4	5	1
Bartın Provincial Directorate of Trade	4	5	1
Bartın Vakıfbank Branch Office	4	5	1
Bartın Ziraat Bank Branch Office	4	5	1
Bartın Chamber of Commerce and Industry	4	5	1
Bartın KOSGEB Provincial Directorate	4	5	1
Bartın Chamber of Canteens	4	5	1
Bartın University Trade Union Representative	4	5	1
Bartın University Student Representative	4	5	1
PARLIAMENT	4	5	1
TUBITAK	4	4	1
Ministry of National Education	4	4	1
Public Procurement Authority	4	5	1
Bartın Governorship	4	4	1
Bartın Municipality	4	5	1
Bartın Special Provincial Administration General Secretariat	4	3	3
Associations	4	3	3
Commercial Organisations	3	5	2
Other Ministries	3	4	2
Bartın University Suppliers	3	4	2
Bartın District Governorships	3	4	3
Bartın District Municipalities	3	4	3
Local and National Press	3	3	4

3. Information and Technological Resources

2.1. Software



Integrated Public Financial Management Information System(BKMYBS): With the system, it is aimed to eliminate the negativities caused by paper-based transaction processes based on wet-signed documents and to access the current data needed more quickly. All transactions carried out in the Accounting, Final Accounts and Reporting Branch Directorate are carried out through this system.

Direct Procurement Tracking System: Direct procurement tracking system is used to control the direct procurement limit for purchases within the scope of 21/f and 22/d of Article 62/I of Law No. 4734.

E-budget System: In this system, which is used by the Budget and Performance Programme Branch Directorate, budget transactions are made, expenditures are monitored and the budget of our university is prepared.

Electronic Public Information Management System (KAYSİS): It is an integrated system that allows access to electronic applications through a single platform.

Provincial Investment Tracking System (İLYAS): İLYAS Project was implemented in order to transfer the public investments carried out at the provincial level to the electronic environment in a "geographically based and visually supported manner" containing up-to-date data on investments, to actively monitor and analyse public investments at local and central level and to make projections for the future. This system is used by the Budget and Performance Programme Branch Directorate of our Presidency.

Public Expenditure and Accounting Information System (KBS): All income, expenses, payments and expenditures are recorded through this system. Accounting record entries are made through a secure system.

Accounting Management System (MYSv2): Expenditure Management System is the information system that enables the preparation of "Expenditure Instruction Approval Document" and "Payment Order Document" electronically in accordance with e-document standards and execution of expenditure transactions.

Cash Demand Collection System: The Cash Demand Collection System of the Ministry of Treasury and Finance is used to meet the cash needs of the University.

Public Investment Information System (PIS): Public Investments Information System (KaYa) was developed within the Presidency of Strategy and Budget Directorate in order to carry out the preparation, implementation, monitoring and evaluation phases of the public investment programme in electronic environment, to integrate with the information systems of relevant institutions, and to eliminate duplicate data entry and reporting. This system is used by the Budget and Performance Programme Branch Directorate of our Presidency.

Withholding and Premium Service Declaration: Withholding tax declaration is the collective notification of the taxes withheld by employers or other persons withholding taxes to the tax office together with the tax bases. This system is used by the Accounting and Final Account Reporting Directorate of our Presidency.

Performance Module: The e-budget system performance module is used for data entries and semi-annual monitoring and evaluation results of the Performance Programme of our university.

Programme Budget: Programme budget is a budgeting system in which expenditures are classified according to programme classification, information on the performance of public service delivery is provided to decision-makers to develop expenditure priorities, and this information is systematically used in the resource allocation process.

Strategy Development Units Management Information System (e-SGB): It was developed in order to effectively fulfil the duties assigned to the strategy development units of public administrations and to monitor the implementation results.

2.2. Computers - Other Information and Technological Resources

EXPLANATIONS	Office (Number)	Computer	Portable Computer	Telephone	Fax	Printer	Photocopying	Scanner
Presidency	1	1	1	1	-	1	-	-
Branch Manager Room	1	2	2	2	-	1	-	-
Budget and Performance Programme Unit	1	2	1	2	-	-	1	-
Accounting-Precision Accounting and Reporting Unit	1	4	-	4	-	-	1	-
Internal Control Unit / Strategic Planning Unit	1	3	2	3	-	-	1	1
TOTAL	5	12	6	12	0	2	3	1

3. Human Resources

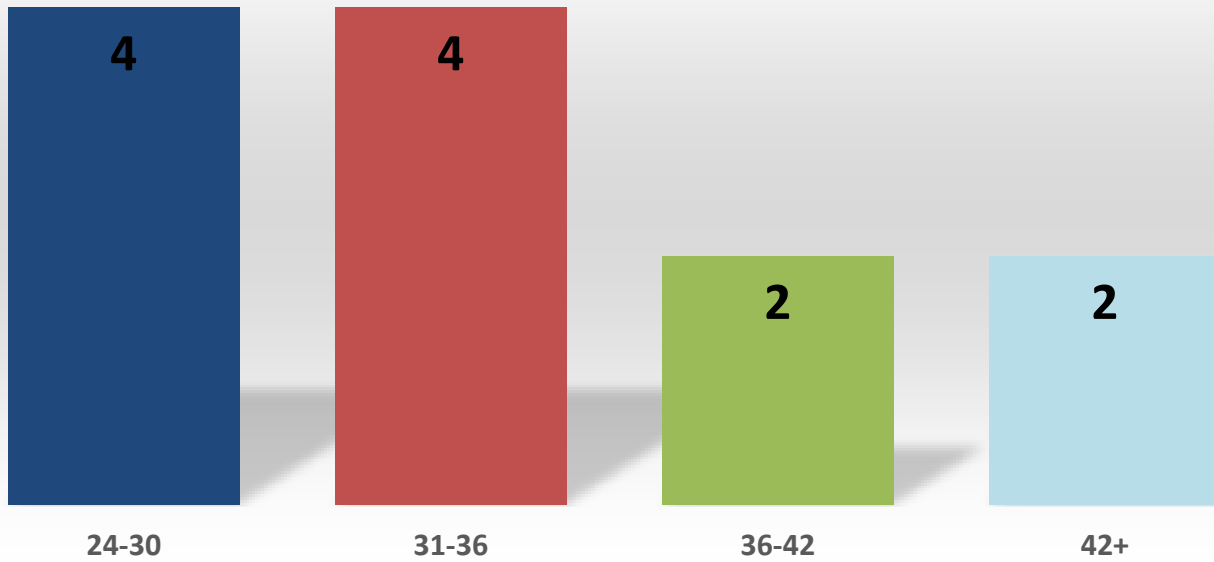


As of 2023, there are 12 personnel working in our Directorate. Considering the distribution of personnel; 1 Head of Department, 2 Branch Managers, 1 Assistant Financial Services Expert, 1 Chief and 7 Computer Operators work in our Directorate.

Cadre Status List of the Personnel of our Presidency

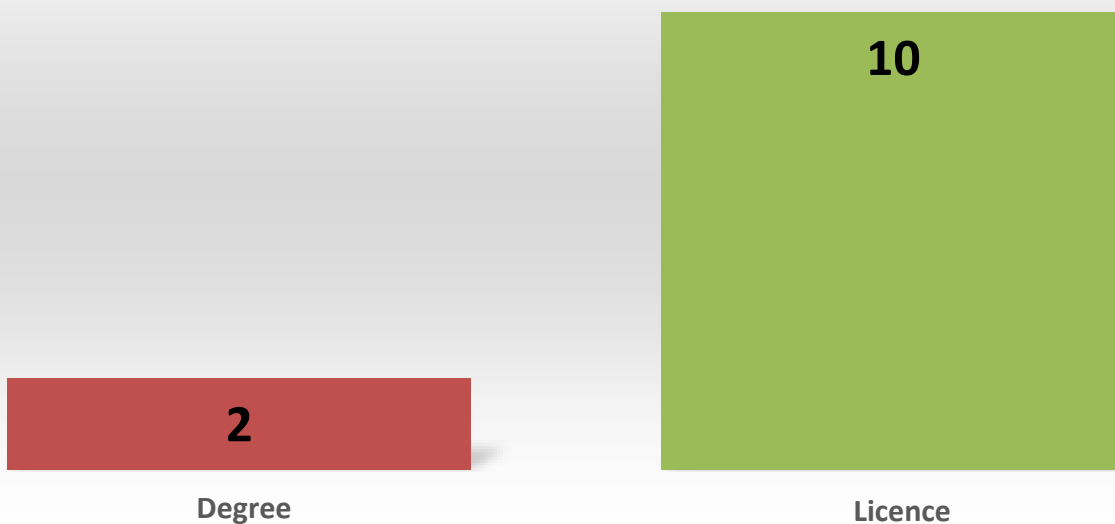
CADRE STATUS LIST OF OUR PRESIDENCY STAFF			
	Full	Empty	Total
Head of Department	1	-	1
Branch Manager	3	-	3
Financial Services Expert	0	4	4
Financial Services Assistant Expert	1	1	2
Chef	1	2	3
Computer Operator	7	4	11
Cashier	-	1	1
TOTAL	13	12	25

Age Distribution of Personnel



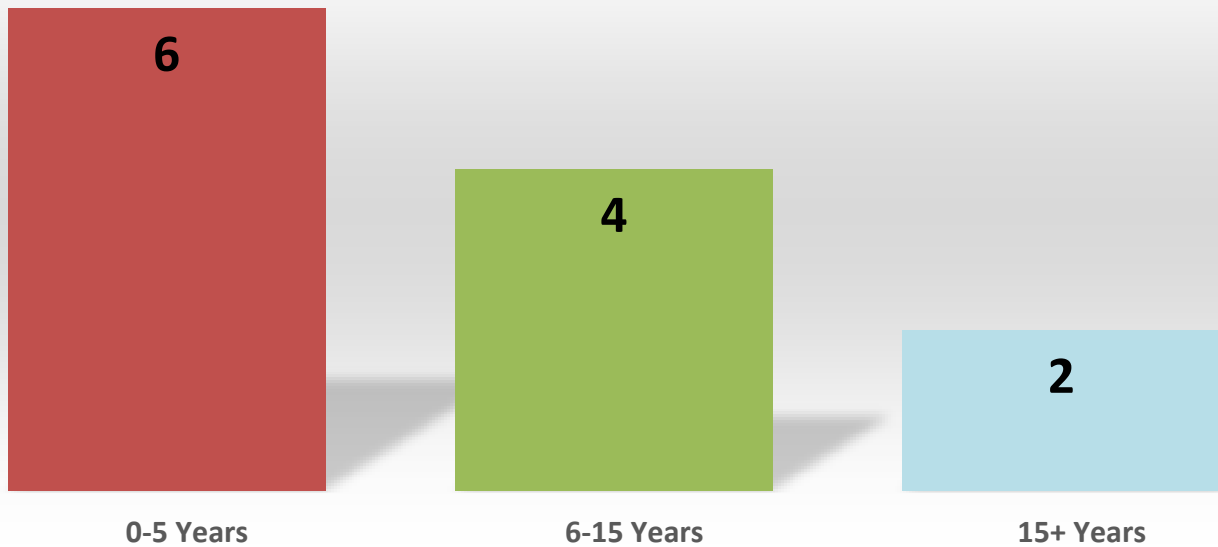
When we look at the average age of our personnel working in our Directorate; it is seen that the number of young personnel is in the majority. The fact that our staff is constantly open to training and innovation creates a dynamic structure in our Presidency and provides the opportunity to renew itself and actively provide services.

Distribution of Personnel according to Educational Background



There are 2 postgraduate and 10 undergraduate graduates working in our Directorate.

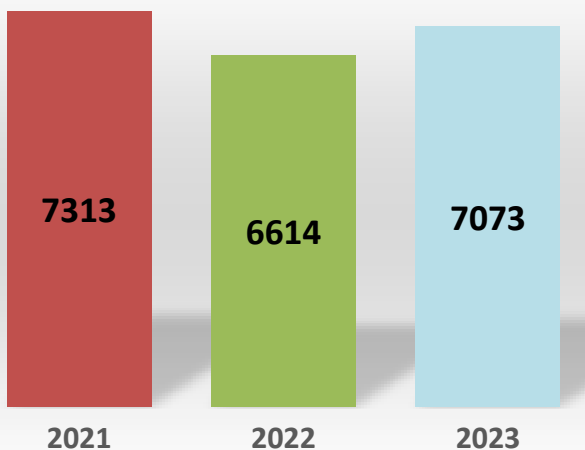
Distribution of Personnel according to Length of Service



4. Visibility Activities

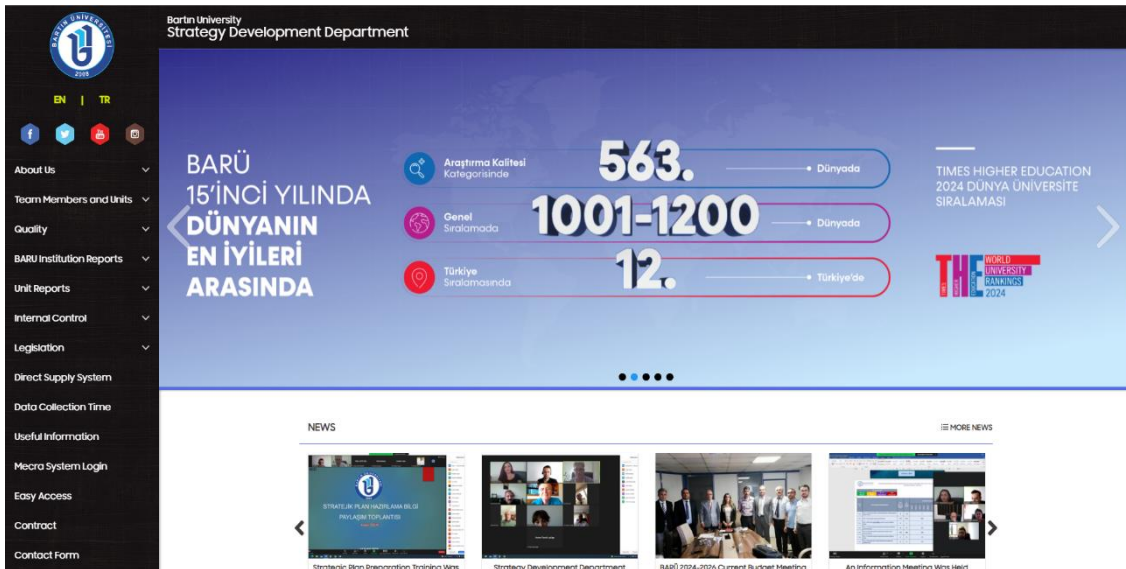
A- In 2021, a total of 7313 people visited the website of our Presidency, while in 2022, 6614 people visited our website with a decrease of 9.5%. In 2023, the 2023 target was achieved in the indicator "PG1.3.2 Number of visits to the web page of the Unit" in our Unit Strategic Plan and 7073 people visited our website with an increase of 6.9% in the number of visitors.

Visitor Numbers



In 2023, the posts made on the Twitter account of our Presidency were viewed by a total of 4,014 people.

B- Our website has an up-to-date and user-friendly structure in English and Turkish.



II- PURPOSE and OBJECTIVES

A- Aims and Objectives of the Presidency

Strategic Objective 1: Developing the Corporate Culture through Participatory Management and Organisation Structure.

Strategic Target 1.1: The level of institutional belonging of internal stakeholders will be increased.

Activity 1.1.1: The number of activities for the professional development of administrative staff will be increased.

Activity 1.1.2: Internal stakeholder satisfaction level will be increased.

Activity 1.1.3: The number of social activities that increase motivation in the unit will be increased.

Strategic Objective 1.2: Effective participation of stakeholders in decision-making processes will be ensured.

Activity 1.2.1: The number of academic staff attending the meetings held in the unit will be increased.

Activity 1.2.2: The number of administrative staff attending the meetings held in the unit will be increased.

Activity 1.2.3: The number of students attending the meetings held in the unit will be increased.

Activity 1.2.4: The number of external stakeholders participating in decision-making processes in the unit will be increased.

Activity 1.2.5: The number of participatory practice examples will be increased.

Strategic Objective 1.3: The recognition of the unit at national and international level will be increased.

Activity 1.3.1: The number of news about the unit in written, visual and social media will be increased.

Activity 1.3.2: The number of visits to the unit's web page will be increased.

Activity 1.3.3: The number of follow-ups of unit web pages will be increased.

Activity 1.3.4: The number of negative findings in the TCA Regularity and Audit Report will be reduced.

Activity 1.3.5: The number of negative findings in the Court of Accounts Performance Audit Report will be reduced.

Strategic Objective 1.4: Quality culture will be promoted within the institution.

Activity 1.4.1: The number of training activities on quality culture will be increased.

Activity 1.4.2: The number of identified business processes will be increased.

Activity 1.4.3: The number of training and consultancy services provided to stakeholders will be increased.

Activity 1.4.4: The number of activities and trainings organised jointly with stakeholders will be increased.

Strategic Objective 2: To increase social and cultural activities for regional development.

Strategic Target 2.1: To increase activities for the development and improvement of the region.

Activity 2.1.1: The total number of activities related to environmental awareness will be increased.

Activity 2.1.2: The unit's community contribution activities will be increased.

Activity 2.1.3: The number of joint studies with institutions in the region will be increased.

Strategic Objective 2.2: Social and cultural activities of the unit will be increased.

Activity 2.2.1: The satisfaction level of the community segments served will be increased.

B-Basic Policies and Priorities

Our Directorate was established on 27.05.2008 and is a young and dynamic unit in terms of institutional and personnel. Our priority is to establish the understanding of personnel who embrace the corporate culture and comply with the ethical rules at the highest level within a human-oriented service and management approach. In this direction, the issues that fall within the field of duty of our Presidency are works that require technical knowledge and skills, and the works and transactions carried out have financial responsibility. All works and transactions are carried out in accordance with the relevant legislation and the changes that occur are constantly updated. Making our existing staff better equipped and ensuring a healthy flow of information are the main reasons why we, as the Directorate, give importance and priority to in-service training.

- To ensure effective, economical and efficient use of university resources in line with the principle of accountability,
- To provide service with personnel who are aware of their duties and responsibilities, constantly renewing and improving themselves,
- To adopt an honest, participatory and sharing management approach that is respectful to professional values, honest, participatory and sharing in the transactions within our field of duty within the framework of the rule of law and compliance with the laws,
- To ensure the participation of all stakeholders in our planning activities and to continuously improve relations and cooperation with stakeholders.

C-Other Matters

The aim of our Presidency is to achieve the objectives determined by the basic policies and priorities and to provide the necessary information and consultancy services to the units by using the technology in the best way to achieve these objectives.

III-INFORMATION AND EVALUATIONS ON ACTIVITIES

A-FINANCIAL INFORMATION

1-Budget Implementation Results

The financial resources of our Presidency; It consists of the budget of the Strategy Development Department within the budget of Bartın University given by the Presidency of Strategy and Budget Presidency. The distribution of the budget of our Presidency according to economic classification is presented in the table and graph below.

2023 Table of Appropriations and Expenditures by Economic Classification

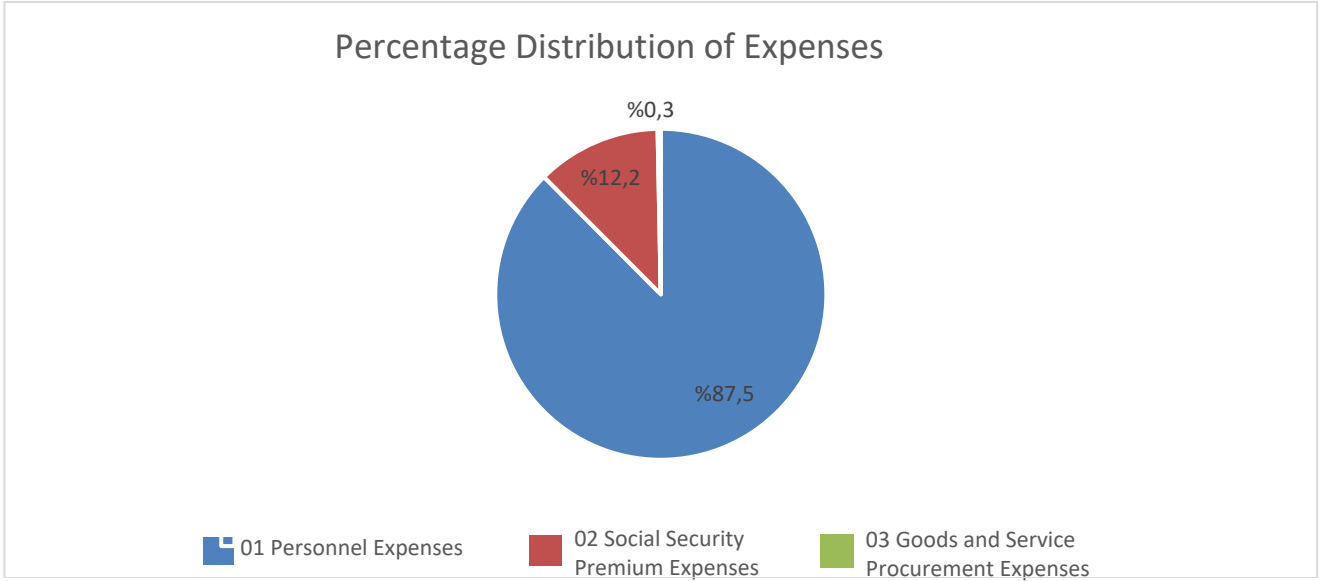
(Strategy Development and Financial Services Sub-Activity)

2023	ECONOMIC CLASSIFICATION	INITIAL APPROPRIATION	TOTAL APPROPRIATION	EXPENDITURE	EXPENDITURE/TOTAL APPROPRIATION (%)
	Personnel Expenses	2.682.000,00	3.099.163,00	3.099.162,63	%100
	Social Security Premium Expenses	401.000,00	430.404,00	430.403,14	%100
	Travelling Allowances	25.000,00	20.292,00	10.073,33	%50
	Service Purchases	18.000,00	18.000,00	856,80	%5
TOTAL	3.126.000,00	3.567.859,00	3.540.495,90	%99	

(Higher Education Institutions First Education)

2023	ECONOMIC CLASSIFICATION	INITIAL APPROPRIATION	TOTAL APPROPRIATION	EXPENDITURE	EXPENDITURE/TOTAL APPROPRIATION (%)
	Personnel Expenses	0	0	0	%0
	Social Security Premium Expenses	0	0	0	%0
	Purchases of Consumer Goods and Materials	2.462.731,00	2.040.745,00	0	%0
	Travelling Allowances	152.800,00	16.269,00	0	%0
	Expenditure on Purchase, Maintenance and Repair of Property, Plant and Equipment	29.900,00	17.086,00	0	%0
TOTAL	2.645.431,00	2.074.100,00	0	%0	

1.1. Percentage Distribution of Expenses



2. Explanations on Basic Financial Statements

The initial budget appropriation of our Presidency for 2023 is 5,771,431.00 TL. 03 Expenditures for Purchase of Goods and Services, the total appropriation decreased to 5,641,959.00 TL with the distribution of the excess appropriation to other units by internal transfer. As of the end of the year, 3,540,495.90 TL of this appropriation was spent. The ratio of expenditures to total appropriation is 63%.

B-PERFORMANCE INFORMATION

1. Activity and Project Information

1.1. BUDGET AND PERFORMANCE PROGRAMME BRANCH DIRECTORATE

1.1.1. Budget Preparation

In order to prepare the Presidential Budget Proposal of Bartın University for the year 2024, budget proposals were requested from the expenditure units with a superscript. After the current and investment appropriation proposals were examined by our Presidency for compliance with the Medium Term Programme, Budget Preparation Guide and Investment Programme Preparation Guide and the indicators previously determined with all expenditure authorities under the chairmanship of the Senior Manager and the activities in accordance with these indicators and the costs, priorities and principles related to them, the budget proposal of our university for 2024 was sent to the Presidency of the Presidency of Strategy and Budget. The officials of our university held current and investment budget negotiations with the Presidency of the Presidency of Strategy and Budget. As a result of the necessary work with the Presidency of the Presidency of Strategy and Budget, the Budget Proposal of our University was formed.

Performance-based budgeting, which is designed based on the elements of strategic plan, performance programme, budgeting, monitoring-evaluation and activity report, is being implemented at our university, and our efforts to improve and activate performance-based budget implementation continue.

In this direction, the adaptation of the performance programme to the programme budget is also being carried out within the scope of the transition to the programme budget.

1.1.2. Preparation and Implementation of Detailed Financing Programme

In accordance with the Central Government Budget Implementation Communiqué (Sequence No: 1) dated 10.01.2023 published by the Presidential Strategy and Budget Presidency, the detailed expenditure and financing programme for the 2023 Fiscal Year Budget of our university was prepared and entered into the e-budget system and started to be implemented following the visa of the Presidential Strategy and Budget Presidency.

1.1.3. Coordination of Investment Programme Preparations

2023 Investment Projects Monitoring Report related to the 2023 Investment Programme was submitted to the Governorate on a quarterly basis. In addition, the Investor Institution Period Report was sent to the Provincial Directorate of Planning and Coordination of the Governorship.

In addition, with the launch of the Provincial Investment Tracking System of the Ministry of Interior, which aims to transfer the public investments carried out at the provincial level to the electronic environment in a geographically based and visual information supported by up-to-date data, to actively monitor, analyse and make projections for the future at the local and central level, and to increase the planning, implementation, follow-up, evaluation and audit capacity for investment processes, the tender, finance and cash-physical realisation information of the investment projects of our university were entered into the Provincial Investment Tracking System on a quarterly basis.

The Investment Budget Proposal for the 2024-2026 Period was prepared in line with the Draft Investment Programme Preparation Guide for the 2024-2026 Period and data entries were made to the KA-YA system.

Pursuant to the Circular on the Implementation and Monitoring of the 2023 Investment Programme, information on the level of physical and cash realization, tender information, progress in the project, etc. regarding the investment projects of our university were reported to the Presidency of Strategy and Budget via the KA-YA system within 15 days following the period covering the January-March, April-June, July-September and October-December periods.

1.1.4. Realisation of Budget Transactions

1.1.4.1. Preparation of Allowance Sending Documents

According to the 2023 Detailed Expenditure and Financing Programme, the appropriation transfer to the spending units every month within the released appropriations was issued and approved via e-budget. With the notification of the need for reserve appropriation to the Presidency of the Presidency of Strategy and Budget, a reserve appropriation of 15,750,000.00 TL was received.

1.1.4.2. Budget Transactions

The appropriation requests submitted to the Presidency by the expenditure units were evaluated and 79 transfers and 62 additions were made. In 2023, 87 cancellation certificates were issued by our Presidency.

**ACTIVITIES OF THE
DEPARTMENT OF
STRATEGY DEVELOPMENT
IN 2023**

REPORTS ORGANISED BY SGDB IN 2023

Within the scope of the Regulation on the Working Procedures and Principles of Strategy Development Units, other duties assigned by the senior management and the institutional accreditation studies of our University, a total of 179 reports etc. regarding the works and transactions carried out by our Department have been issued and the detailed list of the studies is given below.

NAME OF REPORT	PERIOD	NUMBER
Contracted Personnel Labour Contracts Preliminary Financial Control Report	Throughout the year	112
Tender File Preliminary Financial Control	Throughout the year	7
BIDR Unit Internal Evaluation Report	January 2023	1
KIDR Institution Internal Evaluation Report	February 2023	2
Unit PDCA Cycle Based Action Plan	February 2023	1
Unit PDCA Cycle Based Action Plan Evaluation	January 2023	1
Institution PDCA Cycle Based Action Plan Evaluation	January 2023	1
Institution Risk Consolidated Report	January 2023	1
Institution Risk Consolidated Report Evaluation	January 2023	1
Unit Risk Report	February 2023	1
Unit Risk Assessment Report	February 2023	1
Unit Internal Control Standards Compliance Action Plan	February 2023	1
Unit Internal Control Standards Compliance Action Plan Monitoring	July 2023	1
Unit Internal Control Standards Compliance Action Plan Evaluation	January 2023	1
Action Plan for Compliance with Internal Control Standards	February 2023	1
Monitoring the Action Plan for Compliance with Internal Control Standards	July 2023	1
Assessment of the Action Plan for Compliance with Internal Control Standards	January 2023	1
Internal Control System Evaluation Report	March 2023	1
Unit Compliance Guide	January 2023	1
LABS Data Report	April 2023	1
Bartın University 2023 Performance Programme	September 2023	1
Bartın University 2023 Performance Programme Results	December 2023	1
Bartın University 2024-2028 Strategic Plan	June 2023	1
Bartın University 2024-2028 Strategic Plan Data Collection Guide	November 2023	1

Bartın University 2019-2023 Strategic Plan I. 6-Month Monitoring Report	July 2023	1
Bartın University 2019-2023 Strategic Plan II. 6-Month Monitoring Report	February 2023	1
2022-2024 SGDB Unit Strategic Plan I. 6-Month Monitoring Report	July 2023	1
2023 I. 6 Months PDCA Based Unit Strategic Plan Evaluation Report Action Plan	July 2023	1
SGDB Unit Activity Report for 2023	January2023	1
2022-2024 ASAM Unit Strategic Plan II. 6-Month Monitoring Report	January2023	1
2023 Second 6 Months PDCA Based Unit Strategic Plan Evaluation Report Action Plan	January2023	1
BARU Administrative Activity Report for 2023	February 2023	1
Bartın University 2023 Investment Monitoring Evaluation Report	March 2023	1
Bartın University 2023 Corporate Financial Status Prospects Report	July 2023	1
2023 Fiscal Year Final Account	As of 31.12.2013	1
Central Government Accounting Regulation (MYMY) Reports	12 Months	13
2023 Basic Financial Statements (Balance Sheet, Operating Results Statement, Cash Flow Statement, Statement of Changes in Equity and Budgeted and Actual	12 Months	13

Bartın University 2024-2028 Strategic Plan Studies Completed.

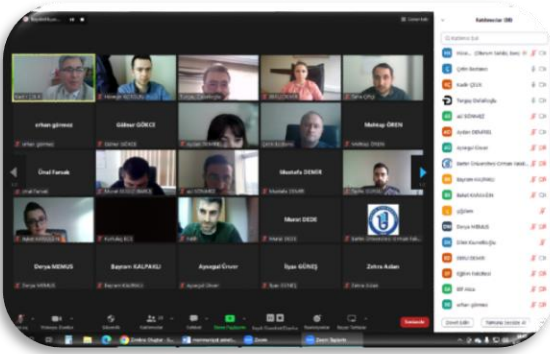
The 2024-2028 Strategic Plan of our university was prepared with the opinions, suggestions and contributions of all our stakeholders by holding a total of 54 meetings, 4 separate surveys and 2 external stakeholder meetings within the scope of participatory management approach and approved by the Presidency of the Presidency of Strategy and Budget. We would like to thank our internal and external stakeholders who contributed to the Strategic Plan, which is the product of intensive labour in a long process.





2023 Current Budget Planning meeting was held.

In the meeting coordinated by our Presidency within the scope of our University's Internal Control Compliance Action Plan and PÜKO-based process management, a rational planning was made with a participatory and transparent approach by taking into account the demands and suggestions of the expenditure unit managers.



An information meeting was held by our Presidency.

An informative meeting was held for our university's salary trustees and personnel in charge of budget affairs. At the meeting, our Head of Department Kadir ÇELİK and Accounting Officer Branch Manager Çetin BOSTANCI exchanged information about the measures to be taken for budget transactions and current changes regarding salary transactions.



A co-operation meeting was held between the Department of Strategy Development and Bartın Vocational School.

Within the scope of BARU 2024-2028 Strategic Plan preparation studies A planning meeting was held in order to receive valuable contributions from Bartın Vocational School Graphic Design programme students and consultant lecturers, who are important stakeholders of our university.



Stakeholder opinions on the "BARU 2024-2028 Strategic Plan" were received by Prof. Dr. Orhan Uzun, Rector of Our University.

By taking the opinions of all stakeholders of Bartın University (BARU) A meeting was held within the scope of the "2024-2028 Strategic Plan" preparation programme, in which regional development-oriented goals were determined. The meeting held at Bartın University (BARU) Kutlubey Campus was attended by a large number of people, including executives from public institutions and organisations, representatives from the business world and non-governmental organisations. The academic and administrative human resources, students and graduates of BARU also attended the meeting, where the activities carried out in 2017-2022 were presented by Rector Prof. Dr. Orhan Uzun.



A meeting was held to inform the units of our university about the Performance Programme and Strategic Plan data collection processes.

In the meeting held with 62 participants with different titles from our university, information was given on the issues to be considered while providing data in the preparation and monitoring processes of the Performance Programme and Strategic Plan.



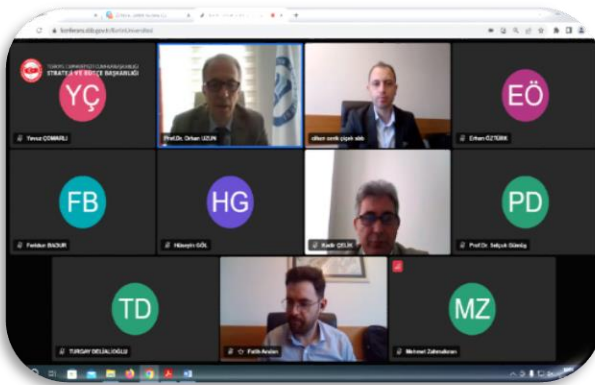
2022-2023 Public Internal Control Standards Compliance Action Plan information meeting was held

At the meeting, Abdulkadir BEŞİNCİ, Chief of the Budget and Performance Programme Branch Directorate of the Strategy Development Department, gave information, answered the questions of the participants and took notes to evaluate their requests.



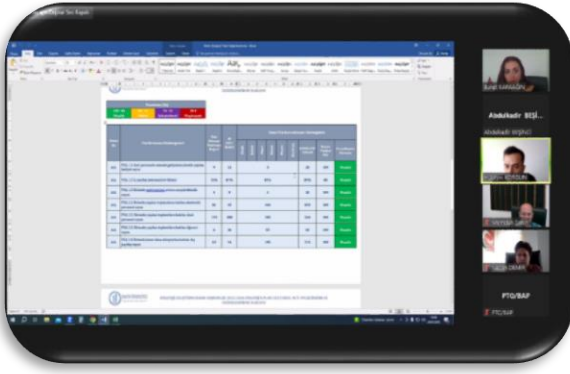
Gifts were presented to the team members of our Presidency.

Branch Manager Buket KARAAĞIN and Chief Abdülkadir BEŞİNCİ, who won the directorate and chiefship exams in the promotion and title change exams opened in our university, were congratulated and their gifts were presented to them. In addition, gifts were presented to the couple Mert SEYHAN-Esin SEYHAN and Aydan MAYUK- Mehmet Akif MAYUK, who got married from the Computer Operators of our unit.



BARU 2024-2026 Investment Budget Meeting was Held.

Bartın University 2024-2026 Investment Budget preliminary meeting was held with the presence of our Rector Prof. Dr. Orhan UZUN. On 03.07.2023, the details of the justifications of the investment budget proposals were explained to the Presidential Strategy Budget Presidency Budget Experts Cihan Cenk ÇİÇEK and Fatih ARSLAN with the presentation made at the online meeting, which was very productive.



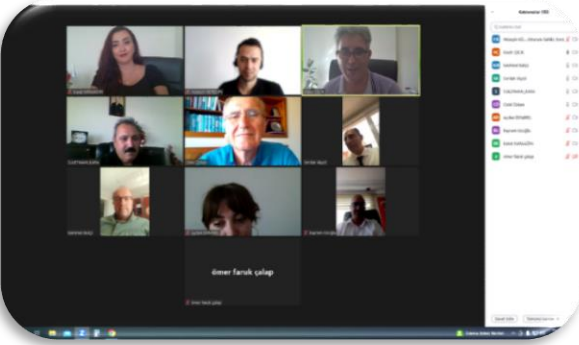
An information meeting was held about the publication of the Unit Strategic Plan 2023 First Six-Month Monitoring Report on the unit website.

A meeting was held on zoom on 24.07.2023 at 16:00 on 24.07.2023 for information on the issues that were hesitated in the process of publishing the Unit Strategic Plan 2023 I. Semi-annual Monitoring Report on the unit website.



BARU 2024-2026 Current Budget Meeting was held.

On 31.07.2023, the details of the justifications of the current budget proposals were explained to Esra ÖZGÜR, the Budget Experts of the Presidency of the Presidency Strategy Budget Directorate, with a presentation. Our Rector Orhan UZUN, Vice Rector Prof. Dr. Mehmet ZAHMAKIRAN, Secretary General Prof. Dr. Selçuk GÜMÜŞ, heads of departments of investor units and Strategy Development Department staff were present at the meeting.



Strategy Development Department Advisory Board Meeting was held.

In the meeting held with the members of the Advisory Board, which was established on 28.02.2022 at the Strategy Development Department and updated on 12.06.2023, the results of the Unit Strategic Plan monitoring were evaluated and suggestions for cooperation were received from our advisory board members regarding the performance indicator that has not yet been realised.



Strategic Plan Preparation Training was provided for our stakeholders.

Online training was given to the internal stakeholders of our university, external stakeholders from different universities and the General Secretariat of Bartın Special Provincial Administration for the preparation of Strategic Plans at institution and unit level, monitoring and evaluation of the plans and action plans to be created, and the questions of the participants were answered and their opinions were received.



Risk Action Plan Evaluation Meeting was held.

A meeting was held on 19.09.2023 at 14:00 under the chairmanship of our Administrative Risk Coordinator Prof. Dr. Mehmet ZAHMAKIRAN regarding the "Bartın University Risk Action Plan", which was created for the purpose of monitoring the Consolidated Risk Report of our university, which came into force with the approval of the Internal Control Monitoring and Steering Board regarding the risks, which is an important part of the public internal control legislation, on the basis of the PDCA cycle and to be systematically followed and evaluated in the transactions to be carried out. The meeting, in which our Head of Department Kadir ÇELİK gave information about Bartın University Risk Action Plan, was very productive.



Our Head of Department Kadir ÇELİK visited the Presidency Strategy Budget Directorate.

Our department head Kadir ÇELİK visited Esra ÖZGÜR GÜL, Budget Expert working in the Presidency Strategy Budget Directorate, and exchanged information. We thank him for his courtesy and interest.



The Department participated in the Court of Accounts Training for Universities.

Bartın University Department of Strategy Development, Department of Administrative and Financial Affairs, Department of Health, Culture and Sports, Department of Health, Culture and Sports, and Department of Construction and Technical Affairs participated in the "Court of Accounts Training for Universities" hosted by Bursa Technical University (BTÜ) and organised in cooperation with the Court of Accounts.



2024-2028 Strategic Plan Data Collection Guide Studies Completed.

The draft version of the data collection guide of the 2024-2028 Strategic Plan of our university, which was completed within the scope of participatory understanding with the opinions, suggestions and contributions of the units, was completed with the contributions of the strategic planning team. We would like to thank the academic and administrative units, the Strategic Planning Team, the staff of the Strategy Development Department and our Vice Rector Prof. Dr. Mehmet ZAHİRCİBAŞI, who took part in the management of



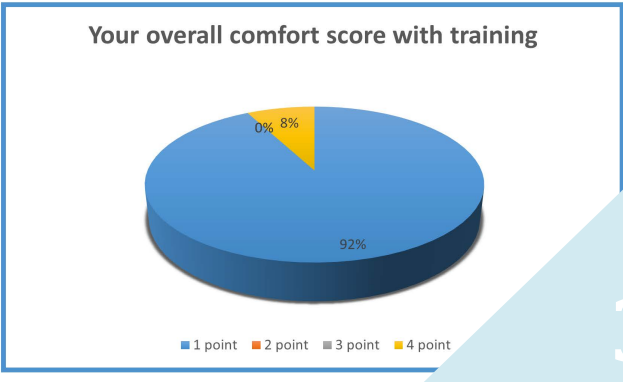
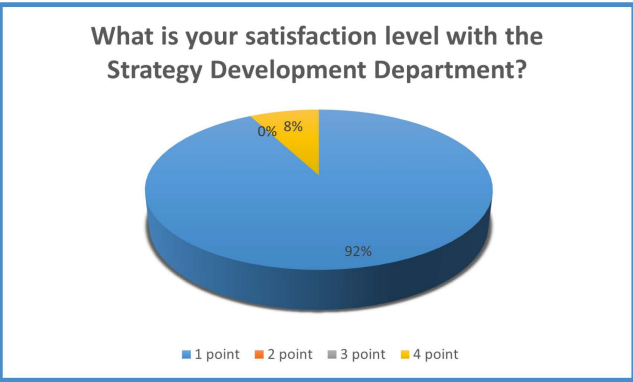
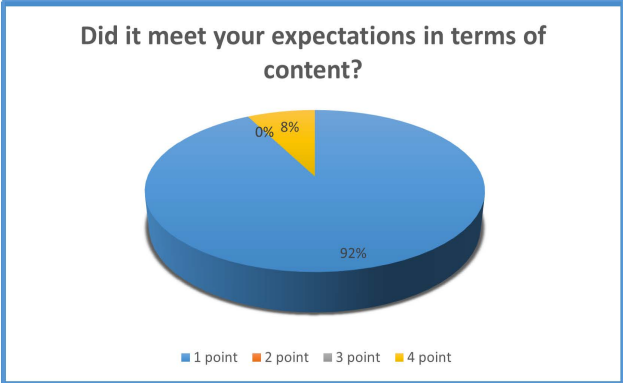
We continue to contribute to the continuous development of our university and our stakeholders.

The training, which was prepared for our human resources within the scope of the in-service training programme of the Personnel Department of our University and which covers the concept of Public Loss defined in the Law No. 5018 and secondary legislation on public losses in order to contribute to the professional development of our colleagues involved in expenditure processes, was carried out by our Head of Strategy Development Department Kadir ÇELİK. Staff of Bartın Special Administration, which is one of our important stakeholders, also participated in the training, which was very productive. We would like to thank all participants.

Within the scope of PDCA Cycle, stakeholder satisfaction survey results of our Presidency were published

- As the Strategy Development Department, the general satisfaction rate is 85% in the feedback of the survey we conducted to our internal stakeholders,
- As the Strategy Development Department, the general satisfaction rate is 85% in the feedback of the survey we conducted to our internal stakeholders,budget, the overall satisfaction rate was 93.8% and
- According to the results of the survey conducted at the end of the training on "Administrative and Unit Annual Report Preparation Processes" with more than two hundred participants from different universities/public institutions, the overall satisfaction rate was 98%.

STRATEGY DEVELOPMENT DEPARTMENT INTERNAL STAKEHOLDER GENERAL SATISFACTION SURVEY
%93,8

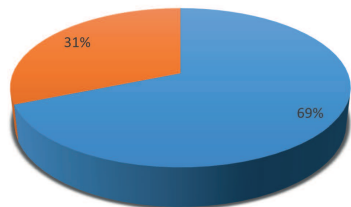


STRATEGY DEVELOPMENT DEPARTMENT INTERNAL STAKEHOLDER OVERALL SATISFACTION RATE

%85

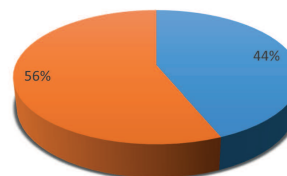


I work in co-operation with the staff of the Presidency



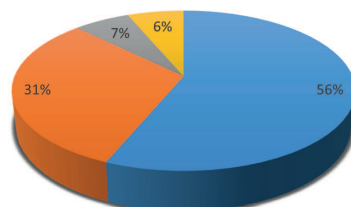
■ absolutely agree ■ I agree

The staff of the Presidency has the knowledge and equipment related to their duties



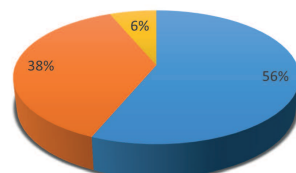
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I work in co-operation with the staff of the Presidency



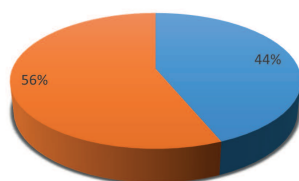
■ absolutely agree ■ I agree ■ disagree ■ no idea

Our accrued payment transactions are paid by the Presidency within the payment period specified in the laws.



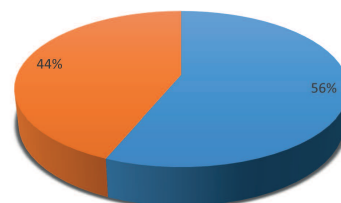
■ Absolutely I agree ■ I agree ■ no idea

I find social media accounts/groups useful for election payroll trustees



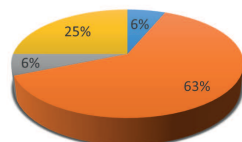
■ absolutely agree ■ I agree

I receive rapid feedback from the Presidency



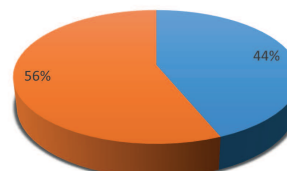
■ absolutely agree ■ I agree

I like the Presidency's website and can benefit from it



■ Absolutely I agree ■ I agree ■ I do not agree ■ no idea

I am informed about the announcements and updates made by the Presidency in a timely manner.



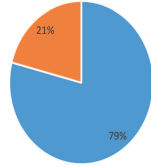
■ absolutely agree ■ I agree

PREPARATION OF UNIT ACTIVITY REPORT AND ADMINISTRATIVE ACTIVITY REPORT EDUCATION EXTERNAL STAKEHOLDER SATISFACTION SURVEY

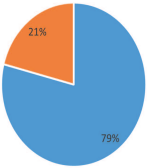
%98



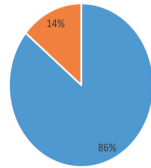
I was generally satisfied with the training.



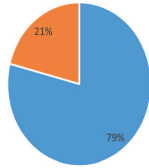
The duration of the training was sufficient.



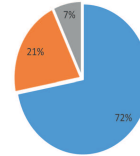
Explanatory and satisfactory answers were given to the questions asked.



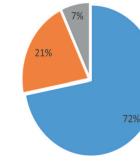
He presented the subject with appropriate methods and techniques.(eril)



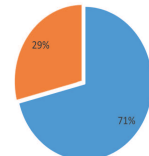
Training content was appropriate and sufficient



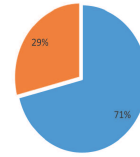
Education increased my motivation



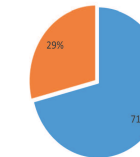
Educational management and technique were suitable for understanding the subject.



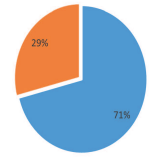
Training materials (tools/equipment/documents) were sufficient.



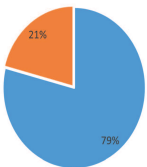
Ensuring active participation of all participants in the training



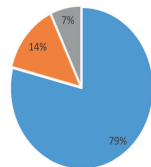
Education provided new knowledge and skills.



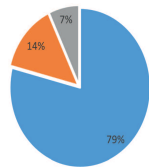
Visual and audio tools were used effectively in the presentations.



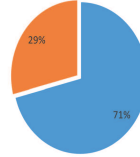
The training made positive contributions to my professional development.



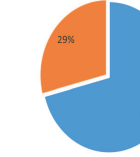
He used his time effectively and efficiently.



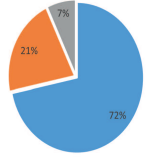
The training provided me with new professional knowledge and skills that I can share with my colleagues.



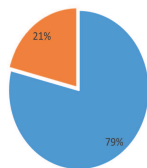
It gave me new knowledge and skills that I can apply in my educational institution.



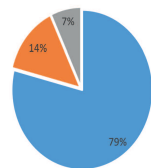
Education increased my interest in the subject



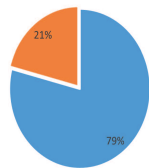
Additional recommended resources to expand our knowledge



The training made positive contributions to my professional development.



Eğitim zamanlamaya uygun olarak gerçekleştirildi



IV - ASSESSMENT OF INSTITUTIONAL CAPABILITY AND CAPACITY

A. STRENGTHS, WEAKNESSES

STRENGTHS	WEAKNESSES
<ul style="list-style-type: none"> • Presence of a young, dynamic and highly motivated administrative staff 	<ul style="list-style-type: none"> • Lack of archive facilities as well as inadequacy of national systems used in providing retrospective data
<ul style="list-style-type: none"> • Presence of an approach based on common sense and participation in decisions 	<ul style="list-style-type: none"> • The workload created by continuously requesting the data that can be provided from the systems regularly used by the units from the Presidency
<ul style="list-style-type: none"> • Presence of experienced staff in the field of work in the sub-units of the Presidency 	<ul style="list-style-type: none"> • The fact that the works and transactions of our Presidency, which takes its duties and responsibilities from a very wide range of legislation, are carried out by a limited number of personnel
<ul style="list-style-type: none"> • Ensuring easy data flow in the sub-units of the Presidency 	<ul style="list-style-type: none"> • Insufficient number of administrative staff
<ul style="list-style-type: none"> • The working procedures and principles of the Presidency are clearly defined by law 	<ul style="list-style-type: none"> • Execution of work and transactions by a limited number of personnel requires constant sacrifice
<ul style="list-style-type: none"> • Rapid adaptation to national databases and implementation throughout the institution and units (KBS, MYS, BKMYBS, MUHSGK, Ka-Ya and E-budget etc.) 	<ul style="list-style-type: none"> • Lack of Financial Services Specialists and Assistant Specialists
<ul style="list-style-type: none"> • Having administrative staff who can take initiative when necessary, willing and devoted in solving problems. 	
<ul style="list-style-type: none"> • Giving importance to institutionalisation efforts 	
<ul style="list-style-type: none"> • Adopting the concepts of financial discipline, transparency and accountability. 	
<ul style="list-style-type: none"> • Attaching importance to vertical and horizontal development of the personnel of the Presidency and endeavouring to do so 	
<ul style="list-style-type: none"> • Openness to innovation in terms of technological and strategic work 	
<ul style="list-style-type: none"> • Solution-oriented working approach 	

B. OPPORTUNITIES AND THREATS

OPPORTUNITIES	THREATS
<ul style="list-style-type: none">• E-budget, Financial Management System (MYS), Public Investment Information System (KA-YA), Public Expenditure and Accounting Information Systems (KBS), Provincial Investment Tracking System (İLYAS), University Information Management System (UBYS), Data Collection Centre (Mecra), Laboratory Information System (LABS) systems	<ul style="list-style-type: none">• Constantly changing and updating legislation• Frequent change and updating of the systems used• The workload created by continuously requesting the data that can be provided from the systems regularly used by the units from the Presidency• The need for consultancy services provided by the Presidency prevents the execution of financial-statistical data, works and transactions• Status of employees leaving the unit according to the personnel transfer directive

C. EVALUATION

Article 15 of the Law No. 5436 on Public Financial Management and Control Law and Amendments to Certain Laws and Decree Laws has established Strategy Development Departments, Strategy Development Departments and Directorates in public administrations.

In accordance with the aforementioned Law, in order to carry out the duties listed in Article 15 of the aforementioned Law and the duties specified in Article 60 of the Public Financial Management and Control Law No. 5018 amended by Law No. 5436, the Department of Strategy Development was established in our University on 27/05/2008 and with the support of the University administration, it fulfils its duties, powers and responsibilities in the best way in line with the aims and objectives of this law in a short time.

When this study is evaluated as a unit, it reveals our strengths and aspects open to development, opportunities and threats. In general, it is seen that our superiorities are high, the personnel have responsibility in carrying out the works within their field of duty, they work in line with the mission and vision determined, and the facilities are used effectively and efficiently in accordance with the public interest.

V- RECOMMENDATIONS AND MEASURES

The Department of Strategy Development assumes a position with extremely important duties in the implementation of the financial system at our University. In addition to the financial transactions of our University, the studies and reporting for the Internal Control and Strategic Planning process fall within the scope of our Department and represent the direction of our University open to development. In order to carry out these processes effectively and efficiently, the Department of Strategy Development needs to be strengthened in every respect.

The fact that the works and transactions of our Presidency, which takes its duties and responsibilities from a very wide range of legislation, are carried out by a limited number of personnel increases the workload on the personnel of our Presidency, and despite this, our Presidency has fulfilled its duties fully and completely on time with great devotion in 2023.

Considering the work intensity of our Presidency, it is of great importance to support our Presidency with personnel with appropriate qualifications, and since the preparation and presentation of the University Reports is the responsibility of our Presidency, it is of great importance to have a technical staff with graphic and design competence in our Presidency.

In addition, it is thought that the resources can be used more effectively and efficiently by ensuring that the expenditure units act more meticulously in preparing the expenditure documents completely and accurately and delivering them to our unit on time.

INTERNAL CONTROL ASSURANCE DECLARATION OF THE EXPENDITURE AUTHORITY

Within the framework of my duties and authorities as the expenditure authority;

I hereby declare that the works and transactions carried out by our expenditure unit are carried out in accordance with the aims and objectives of the administration, good financial management principles, control regulations and legislation, that the resources allocated to our unit with the budget are used effectively, economically and efficiently in line with the planned objectives, and that the internal control system in our unit provides sufficient and reasonable assurance.

This assurance is based on the information and assessments I have as the expenditure authority, management information systems, internal control system evaluation reports, monitoring and evaluation reports and audit reports.

I declare that the information contained in this report is reliable, complete and accurate. (Bartın, 2024)

Kadir ÇELİK

Head of Strategy Development Department